UNITED STATES OF AMERICA BEFORE THE BOARD OF GOVERNORS OF THE FEDERAL RESERVE SYSTEM WASHINGTON, D.C.

OKLAHOMA STATE BANKING DEPARTMENT OKLAHOMA CITY, OKLAHOMA

Written Agreement by and among

CITIZENS BANCSHARES, INC. Edmond, Oklahoma

THE CITIZENS BANK OF EDMOND Edmond, Oklahoma

FEDERAL RESERVE BANK OF KANSAS CITY Kansas City, Missouri

and

OKLAHOMA STATE BANKING DEPARTMENT Oklahoma City, Oklahoma Docket Nos. 09-173-WA/RB-HC 09-173-WA/RB-SM

WHEREAS, in recognition of their common goal to maintain the financial soundness of Citizens Bancshares, Inc., Edmond, Oklahoma ("Bancshares"), a registered bank holding company, and The Citizens Bank of Edmond, Edmond, Oklahoma (the "Bank"), a state chartered bank that is a member of the Federal Reserve System, Bancshares, the Bank, the Federal Reserve Bank of Kansas City (the "Reserve Bank"), and the Oklahoma State Banking Department (the "Department") have mutually agreed to enter into this Written Agreement (the "Agreement"); and WHEREAS, on January 27, 2010, the boards of directors of Bancshares and the Bank, at

duly constituted meetings, adopted resolutions authorizing and directing William Michael

Thompson to enter into this Agreement on behalf of Bancshares and the Bank, and consenting to compliance with each and every applicable provision of this Agreement by Bancshares, the Bank, and its institution-affiliated parties, as defined in Section 3(u) and 8(b)(3) of the Federal Deposit Insurance Act, as amended (the "FDI Act")(12 U.S.C. §§ 1813(u) and 1818)(b)(3)).

NOW, THEREFORE, Bancshares, the Bank, the Reserve Bank, and the Department agree as follows:

Board Oversight

- 1. Within 60 days of this Agreement, the board of directors of the Bank shall submit to the Reserve Bank and the Department a written plan to strengthen board oversight of the management and operations of the Bank. The plan shall, at a minimum, address, consider, and include:
- (a) The actions that the board of directors will take to improve the Bank's condition and maintain effective control over, and supervision of, the Bank's major operations and activities, including but not limited to, credit risk management, loan review, processes to mitigate risks associated with credit concentrations, and loan workout;
- (b) the responsibility of the board of directors to monitor management's adherence to approved Bank policies and procedures, and applicable laws and regulations, and to require management to document exceptions thereto;
- (c) the establishment of measures to ensure Bank staff adherence to approved policies and procedures; and
- (d) a description of the information and reports that will be regularly reviewed by the board of directors in its oversight of the operations and management of the Bank, including

information on the Bank's adversely classified assets, concentrations of credits, allowance for loan and lease losses ("ALLL"), capital, liquidity, and earnings.

Credit Risk Management

- 2. Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department an acceptable written plan to strengthen credit risk management practices. The plan shall, at a minimum, address, consider, and include:
- (a) The responsibility of the board of directors to establish appropriate risk tolerance guidelines and risk limits;
- (b) periodic review and revision of risk exposure limits to address changes in market conditions;
- (c) timely and accurate identification and quantification of credit risk within the loan portfolio;
 - (d) strategies to minimize credit losses and reduce the level of problem assets;
 - (e) management's monitoring and controlling of problem assets; and
- (f) credit risk management training for all lending staff, executive officers involved in the credit risk management function, and board members.

Loan Policies and Procedures

- 3. Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department acceptable revised loan policies and procedures that shall, at a minimum, address, consider, and include:
- (a) Underwriting standards that require documented analyses on an ongoing basis of the borrower's repayment sources, global cash flow, creditworthiness, and overall debt service ability;

- (b) standards for renewing, extending, or modifying existing loans, including, but not limited to, approval and documentation requirements;
 - (c) approval limits for each lending officer;
- (d) compliance with Interagency Guidelines for Real Estate Lending Policies,
 Appendix C of Regulation H of the Board of Governors of the Federal Reserve System (the
 "Board of Governors") (12 C.F.R. Part 208, Appendix C);
 - (e) a system to report loan credit policy exceptions to the board of directors;
- (f) appropriate procedures for construction loan inspections and draws, including a description of the documentation necessary to support the draw;
 - (g) procedures for the loan workout function;
 - (h) loan approval processes;
- (i) procedures to ensure that appraisals conform to accepted appraisal standards, as defined in the Uniform Standards of Professional Appraisal Practice, and comply with the requirements of Subpart G of Regulation Y of the Board of Governors (12 C.F.R. Part 225, Subpart G) made applicable to state member banks by section 208.50 of Regulation H of the Board of Governors (12 C.F.R. § 208.50), and the Interagency Appraisal and Evaluation Guidelines, dated October 27, 1994 (SR 94-55); and
- (j) procedures to identify, limit, and manage concentrations of credit that are consistent with the Interagency Guidance on Concentrations in Commercial Real Estate Lending, Sound Risk Management Practices, dated December 12, 2006 (SR 07-1).

Loan Review Program

4. Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department an acceptable written program for the ongoing review and grading of the Bank's

loan portfolio by a qualified independent party or by qualified staff that is independent of the Bank's lending function. The program shall, at a minimum, address, consider, and include:

- (a) The scope and frequency of loan review;
- (b) standards and criteria for assessing the credit quality of loans;
- (c) application of loan grading standards and criteria to the loan portfolio;
- (d) controls to ensure adherence to the revised loan review and grading standards; and
- (e) written reports to the board of directors, at least quarterly, that identify the status of those loans that are nonperforming or adversely graded and the prospects for full collection or strengthening of the quality of any such loans.

Asset Improvement

- 5. (a) The Bank shall not, directly or indirectly, extend or renew any credit to or for the benefit of any borrower, including any related interest of the borrower, who is obligated to the Bank in any manner on any extension of credit or portion thereof that has been charged off by the Bank or classified, in whole or in part, "loss" in the report of examination of the Bank that was commenced on May 4, 2009 by the Reserve Bank ("Report of Examination") or in any subsequent report of examination, as long as such credit remains uncollected.
- (b) The Bank shall not, directly or indirectly, extend or renew any credit to or for the benefit of any borrower, including any related interest of the borrower, whose extension of credit has been classified "doubtful" or "substandard" in the Report of Examination or in any subsequent report of examination, without the prior approval of the board of directors. The board of directors shall document in writing the reasons for the extension of credit or renewal, specifically certifying that: (i) the extension of credit is necessary to protect the Bank's interest

in the ultimate collection of the credit already granted or (ii) the extension of credit is in full compliance with the Bank's written loan policy, is adequately secured, and a thorough credit analysis has been performed indicating that the extension or renewal is reasonable and justified, all necessary loan documentation has been properly and accurately prepared and filed, the extension of credit will not impair the Bank's interest in obtaining repayment of the already outstanding credit, and the board of directors reasonably believes that the extension of credit or renewal will be repaid according to its terms. The written certification shall be made a part of the minutes of the board of directors meetings, and a copy of the signed certification, together with the credit analysis and related information that was used in the determination, shall be retained by the Bank in the borrower's credit file for subsequent supervisory review. For purposes of this Agreement, the term "related interest" is defined as set forth in Section 215.2(n) of Regulation O of the Board of Governors (12 C.F.R. § 215.2(n)).

- 6. (a) Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department an acceptable written plan designed to improve the Bank's position through repayment, amortization, liquidation, additional collateral, or other means on each loan, relationship, or other asset in excess of \$250,000, including other real estate owned ("OREO") that is past due as to principal or interest more than 90 days as of the date of this Agreement, is on the Bank's problem loan list, or was adversely classified in the Report of Examination.
- (b) Within 30 days of the date that any additional loan, relationship, or other asset in excess of \$250,000, including OREO, becomes past due as to principal or interest for more than 90 days, is on the Bank's problem loan list, or is adversely classified in any subsequent report of examination of the Bank, the Bank shall submit to the Reserve Bank and the Department an acceptable written plan to improve the Bank's position on such loan, relationship,

or asset.

(c) Within 30 days after the end of each calendar quarter thereafter, the Bank shall submit a written progress report to the Reserve Bank and the Department to update each asset improvement plan, which shall include, at a minimum, the carrying value of the loan or other asset and changes in the nature and value of supporting collateral, along with a copy of the Bank's current problem loan list, a list of all loan renewals and extensions without full collection of interest in the last quarter, and past due/non-accrual report. The board of directors shall review the progress reports before submission to the Reserve Bank and the Department and shall document the review in the minutes of the board of directors' meetings.

Allowance for Loan and Lease Losses

- 7. (a) Within 10 days of this Agreement, the Bank shall eliminate from its books, by charge-off or collection, all assets or portions of assets classified "loss" in the Report of Examination that have not been previously collected in full or charged off. Thereafter the Bank shall, within 30 days from the receipt of any federal or state report of examination, charge off all assets classified "loss" unless otherwise approved in writing by the Reserve Bank and the Department.
- (b) Within 60 days of this Agreement, the Bank shall review and revise its allowance for loan and lease losses ("ALLL") methodology consistent with relevant supervisory guidance, including the Interagency Policy Statements on the Allowance for Loan and Lease Losses, dated July 2, 2001 (SR 01-17 (Sup)) and December 13, 2006 (SR 06-17), and the findings and recommendations regarding the ALLL set forth in the Report of Examination, and submit a description of the revised methodology to the Reserve Bank and the Department. The revised ALLL methodology shall be designed to maintain an adequate ALLL and shall address, consider,

and include, at a minimum, the reliability of the Bank's loan grading system, the volume of criticized loans, concentrations of credit, the current level of past due and nonperforming loans, past loan loss experience, evaluation of probable losses in the Bank's loan portfolio, including adversely classified loans, and the impact of market conditions on loan and collateral valuations and collectability.

Bank and the Department an acceptable written program for the maintenance of an adequate ALLL. The program shall include policies and procedures to ensure adherence to the Bank's revised ALLL methodology and provide for periodic reviews and updates to the ALLL methodology, as appropriate. The program shall also provide for a review of the ALLL by the board of directors on at least a quarterly calendar basis. Any deficiency found in the ALLL shall be remedied in the quarter it is discovered, prior to the filing of the Consolidated Reports of Condition and Income, by additional provisions. The board of directors shall maintain written documentation of its review, including the factors considered and conclusions reached by the Bank in determining the adequacy of the ALLL. During the term of this Agreement, the Bank shall submit to the Reserve Bank and the Department, within 30 days after the end of each calendar quarter, a written report regarding the board of directors' quarterly review of the ALLL and a description of any changes to the methodology used in determining the amount of the ALLL for that quarter.

Capital Plan

8. Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department an acceptable written plan to maintain sufficient capital at the Bank. The plan shall, at a minimum, address, consider, and include the Bank's current and future capital

requirements, including:

- (a) Compliance with the Capital Adequacy Guidelines for State Member
 Banks: Risk-Based Measure and Tier 1 Leverage Measure, Appendices A and B of Regulation
 H of the Board of Governors (12 C.F.R. Part 208, App. A and B);
 - (b) the volume of adversely classified assets;
 - (c) the adequacy of the loan loss reserve;
 - (d) any planned asset growth;
 - (e) the anticipated level of retained earnings;
 - (f) anticipated and contingent liquidity needs; and
- (g) the source and timing of additional funds to fulfill the future capital and loan loss reserve needs of the Bank.
- 9. The Bank shall notify the Reserve Bank, in writing, no more than 30 days after the end of the calendar quarter in which any of the Bank's capital ratios (total risk-based, Tier 1 risk-based, or leverage) fall below the plan's minimum ratios. Together with the notification, the Bank shall submit an acceptable capital plan that details the steps that the Bank will take to increase the Bank's capital ratios to or above the plan's minimums.
- 10. The board of directors shall monitor and review the sufficiency of the Bank's capital on a monthly basis and shall reflect such reviews in the minutes of the board of directors' meetings.

Liquidity Management

11. Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department an acceptable revised written contingency funding plan that, at a minimum,

includes adverse scenario planning and identifies and quantifies available sources of liquidity for each scenario.

Earnings Plan and Budget

- 12. (a) Within 60 days of this Agreement, the Bank shall submit to the Reserve Bank and the Department a written business plan for 2010 to improve the Bank's earnings and overall condition. The plan, at a minimum, shall provide for or describe:
- (i) a realistic and comprehensive budget for calendar year 2010, including income statement and balance sheet projections;
- (ii) a description of the operating assumptions that form the basis for, and adequately support, major projected income, expense, and balance sheet components; and
- (iii) a description of guidelines and standards used in analyzing officer and employee salaries and total compensation.
- (b) During the term of this Agreement, a business plan and budget for each calendar year subsequent to 2010 shall be submitted to the Reserve Bank and the Department at least 30 days prior to the beginning of that calendar year.

Dividends

- 13. (a) Bancshares and the Bank shall not declare or pay any dividends without the prior written approval of the Reserve Bank and the Director of the Division of Banking Supervision and Regulation of the Board of Governors (the "Director"), and, as to the Bank, the Department.
- (b) Bancshares shall not take any other form of payment representing a reduction in capital from the Bank without the prior written approval of the Reserve Bank.
 - (c) Bancshares and its nonbank subsidiaries shall not make any distributions

of interest, principal, or other sums on subordinated debentures or trust preferred securities without the prior written approval of the Reserve Bank and the Director.

the proposed dividend declaration date, proposed distribution on subordinated debentures, and required notice of deferral on trust preferred securities. All requests shall contain, at a minimum, current and projected information, as appropriate, on Bancshares' capital, earnings, and cash flow; the Bank's capital, asset quality, earnings and ALLL needs; and identification of the sources of funds for the proposed payment or distribution. Bancshares and the Bank, as appropriate, must also demonstrate that the requested declaration or payment of dividends is consistent with the Board of Governors' Policy Statement on the Payment of Cash Dividends by State Member Banks and Bank Holding Companies, dated November 14, 1985 (Federal Reserve Regulatory Service, 4-877 at page 4-323).

Debt and Stock Redemption

- 14. (a) Bancshares shall not, directly or indirectly, incur, increase, or guarantee any debt without the prior written approval of the Reserve Bank. All requests for prior written approval shall contain, but not be limited to, a statement regarding the purpose of the debt, the terms of the debt, and the planned source(s) for debt repayment, and an analysis of the cash flow resources available to meet such debt repayment.
- (b) Bancshares shall not, directly or indirectly, purchase or redeem any shares of its stock without the prior written approval of the Reserve Bank.

Compliance with Laws and Regulations

15. The Bank shall immediately take all necessary steps to correct all violations of law and regulation cited in the Report of Examination. In addition, the board of directors of the

Bank shall take the necessary steps to ensure the Bank's future compliance with all applicable laws and regulations.

- In appointing any new director or senior executive officer, or changing the responsibilities of any senior executive officer so that the officer would assume a different senior executive officer position, Bancshares and the Bank shall comply with the notice provisions of Section 32 of the FDI Act (12 U.S.C. § 1831i) and Subpart H of Regulation Y of the Board of Governors (12 C.F.R. §§ 225.71 *et seq.*).
- 17. The Bank shall comply with the restrictions on indemnification and severance payments of Section 18(k) of the FDI Act (12 U.S.C. § 1828(k)) and Part 359 of the Federal Deposit Insurance Corporation's regulations (12 C.F.R. Part 359).

Compliance with the Agreement

- 18. (a) Within 10 days of this Agreement, the boards of directors of Bancshares and the Bank shall appoint a joint committee (the "Compliance Committee") to monitor and coordinate the Bank's compliance with the provisions of this Agreement. The Compliance Committee shall include a majority of outside directors who are not executive officers or principal shareholders of Bancshares or the Bank as defined in Sections 215.2(e)(1) and 215.2(m)(1) of Regulation O of the Board of Governors (12 C.F.R. §§ 215.2(e)(1) and 215.2(m)(1)). The Compliance Committee shall meet at least monthly, keep detailed minutes of each meeting, and report its findings to the board of directors of the Bank.
- (b) Within 30 days after the end of each calendar quarter following the date of this Agreement, Bancshares and the Bank shall submit to the Reserve Bank and the Department written progress reports detailing the form and manner of all actions taken to secure compliance with this Agreement and the results thereof.

Approval and Implementation of Plans, Policies, Procedures, and Programs

- 19. (a) The written plans, policies, procedures, and programs required by paragraphs 2, 3, 4, 6(a), 6(b), 7(c), 8, 9, and 11 of this Agreement shall be submitted to the Reserve Bank and the Department for review and approval. Acceptable plans, policies, procedures, and programs shall be submitted within the time periods set forth in the Agreement.
- (b) Within 10 days of approval by the Reserve Bank and the Department, the Bank and, as applicable, Bancshares shall adopt the approved plans, policies, procedures, and programs. Upon adoption, the Bank and, as applicable, Bancshares shall promptly implement the approved plans, policies, procedures, and programs.
- (c) During the term of this Agreement, the approved plans, policies, procedures, and programs shall not be amended or rescinded without the prior written approval of the Reserve Bank and the Department.

Communications

- 20. All communications regarding this Agreement shall be sent to:
 - (a) Ms. Susan E. Zubradt
 Vice President
 Federal Reserve Bank of Kansas City
 1 Memorial Drive
 Kansas City, Missouri 64198
 - (b) Mr. Mick Thompson
 Bank Commissioner
 Oklahoma State Banking Department
 2900 N. Lincoln Boulevard
 Oklahoma City, Oklahoma 73105
 - (c) Mr. William Michael Thompson
 Director
 Citizens Bancshares, Inc.
 32 North Broadway
 Edmond, Oklahoma 73034

(d) Mr. C.H. Wyatt
President
The Citizens Bank of Edmond
32 North Broadway
Edmond, Oklahoma 73034

Miscellaneous

- 21. Notwithstanding any provision of this Agreement, the Reserve Bank and the Department may, in their sole discretion, grant written extensions of time to Bancshares and the Bank to comply with any provision of this Agreement.
- 22. The provisions of this Agreement shall be binding upon Bancshares, the Bank and their institution-affiliated parties, in their capacities as such, and their successors and assigns.
- 23. Each provision of this Agreement shall remain effective and enforceable until stayed, modified, terminated, or suspended in writing by the Reserve Bank and the Department.
- 24. The provisions of this Agreement shall not bar, estop, or otherwise prevent the Board of Governors, the Reserve Bank, the Department or any other federal or state agency from taking any other action affecting Bancshares, the Bank, or any of its current or former institution-affiliated parties and their successors and assigns.

25. Pursuant to Section 50 of the FDI Act (12 U.S.C. § 1831aa), this Agreement is enforceable by the Board of Governors under Section 8 of the FDI Act (12 U.S.C. § 1818).

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed as of the 27th of January, 2010.

CITIZENS BANCSHARES, INC.

FEDERAL RESERVE BANK OF KANSAS CITY

By: /s/ William M. Thompson William M. Thompson Citizens Bancshares, Inc. By: /s/ Susan E. Zubradt Susan E. Zubradt Vice President

THE CITIZENS BANK OF EDMOND

OKLAHOMA STATE BANKING DEPARTMENT

By: <u>/s/ William M. Thompson</u>
William M. Thompson
The Citizens Bank of Edmond

By: /s/ Mick Thompson
Mick Thompson
Bank Commissioner