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**Consolidation and Merger Activity in the United States Banking
Industry from 2000 through 2010**

Robert M. Adams

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Consolidation and Merger Activity in the United States Banking Industry from 2000 through 2010

Robert M. Adams¹

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Abstract

This study investigates trends in consolidation and merger activity in the United States banking industry from 2000 through 2010. Over this period, the U.S. banking industry has consistently experienced over 150 mergers annually, with the largest banking organizations holding an increasing share of banking assets. While the industry has undergone considerable consolidation at the national level, local banking markets have not experienced significant increases in concentration. The dynamics of consolidation raise concerns about competition, output, efficiency, and financial stability. This study uses a comprehensive proprietary data set to examine mergers and acquisitions involving banks and thrifts. The methodology in this paper expands the definition of mergers to include more types of transactions than previous studies on bank mergers.

Keywords: Banking, Mergers, Antitrust

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Introduction

Merger activity and overall consolidation are of particular interest in the U.S. banking industry. Since 1980, the structure of the U.S. banking industry has changed considerably, with over 10,000 mergers involving more than \$7 trillion in acquired assets taking place. Furthermore, the number of institutions has declined dramatically over this period, and the concentration of assets held by the largest institutions has increased. There were 19,069 banks and thrifts operating in the U.S. in 1980 and 7,011 in 2010, a decline of over 60 percent. In 1980, the 10 largest banking organizations held only 13.5 percent of banking assets, increasing to 36 percent by 2000.² By 2010, the 10 largest organizations held approximately 50 percent of banking assets. This paper updates previous work on bank merger trends in the U.S. and considers bank merger activity from 2000 through 2010.

As consolidation in the banking industry continues, banking antitrust policy plays a considerable role in shaping how the industry changes. Banking differs from most other industries because mergers and acquisitions must be approved by the relevant bank regulatory authority.³ The Bank Holding Company Act of 1956 and the Bank Merger Act of 1966 (and amendments) both define what types of bank transactions require regulatory approval. Along with the financial institution regulators, the Department of Justice (DOJ) also analyzes bank merger transactions for potential antitrust concerns. Unlike other regulators, however, the DOJ cannot deny a merger application; rather, they have to file an injunction to block or undo a merger.

The banking industry has undergone significant regulatory changes in the past 15 years. These regulatory changes have had significant effects on competition and structure, with some changes acting as the impetus for recent merger waves. For example, the Riegle–Neal Interstate Banking and Branching Efficiency Act of 1994 allowed branch banking beyond one state and throughout the United States, and the Gramm–Leach–Bliley Act of 1999 (Financial Services Modernization Act) allowed banks to enter other financial markets and provide additional financial services. Both of these laws are potential causes for the increase in bank mergers. With such regulatory

² From 1980 to 2010, the number of thrifts declined by 75 percent, while the number of banks declined by 55 percent. In our sample from 2000 through 2010, the number of thrifts declined by 28 percent and the number of banks declined by 22 percent.

³ In fact, the United States differs from most other countries because the bank regulators have explicit antitrust authority. In most other countries, only the competition authorities deal with antitrust concerns in banking.

changes and the overall changes in the bank industry structure, banking has moved from a fragmented industry with banks operating only in individual states to a more unified industry, dominated by banks operating in large regions of the country.

Several previous studies discuss bank merger activity over the past 50 years. Three studies by Rhoades (1985, 1996, 2000) consider bank merger activity from 1960 through 1998, and Pilloff (2004) considers merger activity from 1994 through 2003.⁴ Wheelock (2011) analyzes merger activity during the financial crisis from 2007 through 2010. These papers differ in their sources for bank merger data and how they count bank mergers. The next section will discuss these differences in greater detail.

Research on the motivations for and causes and effects of bank mergers is vast and covers numerous facets of the topic. The data sources employed in this literature vary tremendously as well. Most studies of bank mergers in the United States use regulatory documents, stock price data, and National Information Center (NIC) data, in addition to other sources. These data sources vary in their coverage of bank mergers.⁵ This study will not evaluate the quality of the different data sets or evaluate the literature on bank mergers; instead, it will describe a single comprehensive data set of bank merger transactions.

Several survey articles provide overviews of the research on bank mergers: They include Berger, Demsetz, and Strahan (1999); Amel, Barnes, Panetta, and Salleo (2004); and DeYoung, Evanoff, and Molyneux (2009).

This paper is organized in the following manner. In Section I, the data construction is discussed, and the methodology is compared to that of others. In Section II, overall merger trends and consolidation are described on a national level. In Section III, local market trends are described. Section IV concludes.

⁴ Rhoades (1985) considers mergers from 1960 through 1983, Rhoades (1996) considers mergers from 1980 through 1994, and Rhoades (2000) considers mergers from 1980 through 1998.

⁵ For example, stock data only include banks that are publically traded, and regulator data sources do not necessarily cover transactions between state-chartered banks.

I. Merger Data

This study only covers transactions that involve commercial banks, savings banks, savings and loan associations, bank holding companies, thrift holding companies, or foreign bank organizations. Bank holding companies, thrift holding companies, and foreign banking organizations are firms that own banks or thrifts along with other subsidiaries.⁶ Bank holding companies are regulated by the Federal Reserve, while thrift holding companies were regulated by the Office of Thrift Supervision (OTS) during the time period under study. Thrift holding companies are now regulated by the Federal Reserve.⁷

Previous studies have measured and defined mergers differently. Rhoades (1985, 1996, 2000) considered only transactions where one banking organization purchases at least a 25 percent ownership share of the target. In his data, the acquirer is an active operating entity (for at least one year) rather than a de novo or non-operating bank. Both parties are bank holding companies or commercial banks, and both are either U.S. domestic banks or are owned by one. The target is not failing or likely to fail as judged by the regulator. Mergers are recorded in the year they are approved by the regulator. When multiple firms are acquiring a target entity, Rhoades treats the largest institution as the acquiring firm. Finally, when a multibank holding company is acquired, each acquired commercial bank in that holding company is treated as a separate deal.

Rhoades obtained his data from the merger filings with the various bank regulators. He uses documents from the Office of the Comptroller of the Currency (OCC), the Federal Deposit Insurance Corporation (FDIC), the OTS, and the Federal Reserve Board (FRB) as a basis to find merger transactions. His data only measure transactions filed with the OCC, the FDIC, the OTS, or the FRB and do not include transactions that did not require federal bank regulatory approval.⁸

Pilloff (2004) measures mergers in a slightly different manner from Rhoades. He uses a private proprietary data source, SNL Financial (www.snl.com), to identify mergers. SNL Financial records bank mergers from several sources including regulator publications and the popular press. Pilloff (2004) supplements and verifies the SNL financial data using regulatory data from

⁶ By law, institutions must apply with the Federal Reserve to become a bank holding company. These institutions can have multiple tiers; for example, a bank holding company can own another bank holding company, which owns a bank. A high holder institution is the institution in the highest tier.

⁷ This change occurred in 2011, one year after the passage of the Dodd–Frank Act.

⁸ These types of transactions would involve non-FDIC-insured state banks.

the NIC. Pilloff's analysis defined a bank merger as a transaction where both the acquirer and target institutions (or one of their banking subsidiaries) is a commercial bank, savings bank, savings and loan, or industrial bank chartered in the United States. Acquisitions of banks by private investors or nonbanking firms and newly formed bank holding companies with no active bank subsidiaries are not counted as mergers. Additionally, acquisitions of multibank holding companies are counted as a single merger rather than as multiple mergers. Unlike Rhoades, Pilloff uses the actual date of consummation as noted by SNL as the date of the merger rather than the date of approval. Pilloff also requires that majority ownership be acquired for a merger. In other words, a high holding company must own at least 50 percent of any subsidiaries. His data also do not include failed or failing institution transactions.

Unlike Pilloff (though somewhat like Rhoades), Wheelock (2011) focuses on bank mergers where the acquiring institution absorbs and rebrands the target institution. Acquisitions by bank holding companies where the target institution becomes a subsidiary and retains its own name are not counted as mergers in his analysis. For some mergers, this methodology does not result in any difference, but for a merger involving a bank holding company, the results could substantially differ. For example in Wheelock (2011), of the largest transactions that took place during the financial crisis, two transactions involved institutions owned by the same bank holding company:⁹ the Wachovia Bank, N.A., merger with Wachovia Mortgage, FSB, and the Fifth Third Bank (Cincinnati) merger with Fifth Third Bank (Grand Rapids), which occurred about eight years after they become subsidiaries of the same bank holding company.¹⁰ Like Rhoades' methodology, Wheelock's methodology could either potentially result in multiple transactions when only a single bank holding company is acquiring another bank holding company or potentially have an inappropriate transaction date.

We do not use Wheelock's definition for three reasons. First, antitrust analysis scrutiny from either banking regulators or competition authorities occurs with the change in control of an institution. Institutions with the same high holder are unlikely to be competing. A change in control, however, changes incentives, so economic analysis is warranted at that point. Second, the timing of a transaction almost always differs for the bank holding company acquisition than

⁹ See Wheelock (2011), table 10 on page 432.

¹⁰ Wachovia Mortgage, FSB, was previously World Savings Bank, FSB. Fifth Third Bank (Grand Rapids) was previously Old Kent Bank.

for the subsequent merger. The economic motivations for both transactions may differ substantially because of the difference in timing and structure of the deal. Sometimes these transactions could be years apart. Finally, as in Rhoades's methodology, transactions between bank holding companies could count as multiple smaller transactions. These types of transactions would overstate the number of transactions that took place and understate the size of certain transactions. For example, in Wheelock's paper, the Bank of America merger with two LaSalle Bank subsidiaries is counted as two transactions that occurred on the same date.

While this study takes a slightly different approach than Pilloff and Rhoades, our methodology is most similar to Pilloff's method. Like Pilloff, we use data from SNL Financial to identify bank mergers and use NIC data to verify transactions. Additionally, we consider all transactions involving commercial banks, savings banks, savings and loan associations, industrial banks, thrift holding companies, and bank holding companies as the acquiring and the target institutions. We also use the date of consummation rather than the date of approval as the date the merger occurs. Unlike Pilloff's methodology, which requires a firm to obtain a 50 percent controlling interest, this study includes all transactions where the acquiring institution obtains a controlling interest of at least 25 percent.¹¹ This percentage was chosen because the Bank Holding Company Act of 1956, which is the basis for most antitrust banking authority, defines control at 25 percent ownership or above, and these types of transactions have to be approved by bank regulators.¹² This criterion is used for bank-to-bank transactions and determines the high holding institution(s) of the acquirer and the target. Some institutions can have multiple high holders, and all high holders are checked to determine if the transaction involves the same high holder for acquirer and target. A transaction is not counted as a merger if the high holder for the acquirer is also a high holder for the target.

Unlike previous studies, failed or failing institutions are included in the data.¹³ It is important to include these transactions because they undergo the same application and approval process as

¹¹ The result of this methodology is that some transactions in the data used for this paper involving incremental acquisitions of shares are considered to be reorganizations rather than mergers in Pilloff's data.

¹² In fact, an investment of 5 percent or more has to be approved by bank regulators, but acquisitions of 5 to 25 percent are generally considered to be noncontrolling.

¹³ Pilloff (2004) did not include failed or failing institution transactions. Rhoades (1985, 1996, 2000) included them only when a regulator made a decision on the transaction.

any other transaction (albeit with some modifications if necessary).¹⁴ While the reasons for merging are potentially different, the application is evaluated and could result in a denial. Rhoades's and Pilloff's methods of counting mergers would result in far fewer mergers from 2008 to 2010 because during these years a large number of failure-based mergers occurred.¹⁵

The data in this study also only identify the high holder of an institution as the acquiring firm, without any information about intermediate holding companies. The high holder of an institution is defined as the top-most firm that owns a controlling interest of the depository and all mid-tier holding companies. The majority of institutions are either independent with no high holder or an institution with a single high holder.¹⁶ While this data construction does not reveal details about transactions, such as which subsidiary is purchasing the target institution, it does identify the merging parties. The main drawback is that we cannot directly identify the regulator that approved the transaction, as subsidiary firms may have different regulators.¹⁷

Once acquirer and target institutions are identified, financial information on all merger participants is collected from the Consolidated Reports of Condition and Income (Call Report), Thrift Financial Reports, and the Summary of Deposits and Branch Office Survey.¹⁸ We use the December Call Report and Thrift Financial Report for bank-level financial data before the transaction occurred. Market-level data are derived from the preceding Summary of Deposits data (the previous June 30). While this method does not give the most up-to-date data on the institutions, it allows for a balanced comparison of all merger participants in a given year. This method also mitigates some of the dating issues with merger transactions.

For many of the transactions, most of the differences in criteria for defining mergers and acquisitions do not matter, as most transactions involve a merger of two institutions or the acquisition of a single institution by a holding company. However, a handful of transactions are

¹⁴ A conflict could occur between the requirements of the Federal Deposit Insurance Corporation Improvement Act (FDICIA) and antitrust laws governing a failing bank transaction. FDICIA requires that the FDIC pursue a least-cost resolution (to the insurance fund) of failing bank transactions.

¹⁵ The previous major period of bank failures was the savings and loan crisis in the 1980s.

¹⁶ Some organizations have very complex holding tiers. Pilloff (2004) uses a work case scenario of 13 tiers when checking the SNL data against the NIC data.

¹⁷ Sometimes bank holding companies will apply for a bank-to-bank acquisition. If a bank holding company applies for approval, the transaction is evaluated by the Federal Reserve. In a bank-to-bank transaction, the regulator of the applying depository considers the transaction (regardless if the bank is part of a bank holding company).

¹⁸ The Call Report and Thrift Financial Report are collected every quarter, whereas the Summary of Deposits is collected every year as of June 30.

more complicated and the differences in methodology become more apparent with such transactions. The biggest difference occurs with the inclusion of failed or failing institutions in the years 2008 to 2010. Not including these observations in the data has a significant effect on the observed number of transactions. However, it is important to note that these types of transactions would not have had a major effect on the Pilloff (2004) results because not many banks failed during his reference period.¹⁹

II. National Merger Trends and Consolidation

This Section describes the merger activity and consolidation on a national level. The number and merger characteristics are compared on an annual basis. Overall national consolidation is described and the largest deals are shown.

Mergers by Year and Size

Table 1 shows the number of mergers for each year as well as the mean, median, total assets, and the percent of industry assets of the target institutions and the percent of industry assets acquired in a merger for each year from 2000 through 2010. The table also shows mean, median, total target deposits, and total offices for the targets. From 2000 through 2010, 2,403 mergers occurred, involving the acquisition of \$4.1 trillion in assets, \$2.59 trillion in deposits, and approximately 41,615 offices. At least 200 mergers occurred annually, with the exception of 2008 through 2010, which saw slight declines with 195, 158, and 180 mergers, respectively. On average, approximately 218 mergers took place each year with a high of 259 in 2004 and a low of 158 in 2009. Prior to 2000, merger activity was much greater, with over 440 mergers, on average, from 1994 to 1999.²⁰

The declining well-being of the financial sector starting in August 2007 contributed to the observed drop in the number of merger transactions. The types of transactions changed significantly in these years. The years 2008 and 2009 witnessed a significant increase in the number of transaction that involved failed or failing institutions, as well as a dramatic decrease in

¹⁹ If we compare the overlap years in this study's sample and in Pilloff's, the number of transactions do not differ substantially: 2 in 2000, 4 in 2001, 1 in 2002, and 17 in 2003.

²⁰ See Pilloff (2004), table 1. Merger count data available from the FDIC website include reorganizations.

the number of standard acquisitions.²¹ Increased uncertainty in bank loan portfolios and the significant drop in bank stock prices are two factors that may have led to the decline in non-failing mergers. Potential bank acquirers could not reliably ascertain the quality and value of target bank portfolios. Furthermore, publically traded bank stocks fell during this period, making stock-based transactions more difficult to complete.²²

Trends in average and median merger size, as well as percent of industry involved in transactions, were similar with respect to assets, deposits, and number of offices. While average asset and deposits vary significantly from year to year depending on whether very large mergers were consummated, median assets and deposits for the targets were very stable, remaining in a range of \$109 million to \$196 million for assets and \$88 million to \$167 million for deposits. The median number of target offices fluctuated between 3 and 4. As shown in subsequent tables, the majority of mergers involve very small depository institutions; in most years, the total percent of industry assets, deposits, or offices acquired were well below 5 percent of industry totals.

In particular, three years were remarkable in the volume of merger activity: 2001, 2004, and 2008. In each of these years, the averages and percent industry in each category were well above levels in other years. Average target assets were \$1.4 billion, \$3.2 billion, and \$7.0 billion, respectively. Average target deposits were \$935 million, \$1.9 billion, and \$4.4 billion, respectively. The percent of industry assets or deposits was around 5 percent in 2001, almost 9 percent in 2004, and almost 12 percent in 2008. Mean numbers of offices acquired in these years were 20, 33, and 50, respectively. All of these averages were well above those in other years and above median values. In each of these years, several large mergers skewed the numbers. As we will see in Table 7, the fifth and sixth largest mergers occurred in 2001, the second and fourth largest mergers happened in 2004, and the largest and third largest mergers of the past decade occurred in 2008. In fact, 18 of the top 30 mergers in the past decade occurred in these three years.

²¹ If we use the same methodology as Pilloff (2004), we would see a much greater drop in merger activity because he does not include transactions of failed or failing institutions in his data.

²² While many S&P 500 indices have returned to 2006 levels, regional bank stock indices are still well below 2006 levels.

Tables 2.1, 2.2, and 2.3 describe the mean and median assets of the acquirer and target institutions as well as the ratio of the acquirer to the target for each category. Mean acquirer assets ranged from a low of \$9.1 billion in 2003 to a high of \$29 billion in 2008. Mean target assets were considerably lower, ranging from \$450 million in 2003 to \$7 billion in 2008. The ratio of target assets to acquirer assets ranged from 23 percent to 37 percent from 2000 through 2008. In 2009 and 2010, the ratio of target assets to acquirer assets was much larger at 114 percent and 95 percent, respectively. In each of these years, several deals occurred where the target was comparable to or larger than the acquirer. Median values did not change appreciably over the sample for both acquirer and target. Median acquirer assets ranged from \$599 million in 2008 to \$1.6 billion in 2010. Median target assets ranged from \$109 million in 2003 to \$196 million in 2008. The ratio of median acquirer assets to median target assets ranged from 13 percent in 2003 and 2005 to 24 percent in 2009. Acquired deposits and acquired offices show the same basic trends.

Consolidation in the U.S. Banking Industry

Concentration of both assets and deposits for the top 10 banking and thrift organizations increased considerably over the past decade. Table 3 shows concentrations for the top 10, top 50, and top 100 banking organizations using banking assets and deposits. The share of deposits held by the top 10 firms increased from 30 percent in 2000 to 46 percent in 2010, and share of industry assets held by the top 10 firms increased from 36 percent in 2000 to 50 percent in 2010. Concentration increases for the top 50 and top 100 banking organizations were much less dramatic. Top 50 deposit concentration increased from 55 percent in 2000 to 67 percent in 2010 and top 100 deposit concentration increased from 64 percent in 2000 to 73 percent in 2010. Asset concentration followed a similar trend, though it starts and ends at higher levels. The increase in both asset and deposit concentrations for the top 10 firms was almost twice as much as the increase for the top 100 organizations. About 66 percent of the increase in asset share and 75 percent of the increase in deposit share for the top 10 institutions is directly attributable to merger activity.²³

²³ Percent change in deposits due to merger activity is defined as (acquired deposits by top 10 firms over decade) divided by (total end of decade change in deposits). Asset share due to merger activity is defined similarly. Consolidation can also occur as a result of natural growth of deposits or assets and through a composition effect.

Chart 1 shows the number of banks for different asset sizes from 2000 through 2010. Asset size categories for this chart are banks with less than \$100 million, \$100 to 500 million, \$500 million to \$1 billion, \$1 billion to \$30 billion, and greater than \$30 billion in assets. Most of the change in the number of banks occurs for banks with less than \$100 million in assets, whose number declines from 4,560 institutions to 2,353. The number of banks with assets from \$100 to \$500 million increased from 2,916 to 3,361, and the number of banks with assets from \$500 million to \$1 billion increased from 381 to 659. The number of banks with assets from \$1 billion to \$30 billion increased from 418 to 587 institutions. The number of banks with more than \$30 billion grew from 43 to 51. The industry now has fewer small banks in 2010 than in 2000, with a reduction in the tiniest banks of almost 50 percent.

Despite a reduction in the number of banks and thrifts, the number of branches grew steadily over the period studied. In 2010, there were 98,939 branches as compared with 84,871 branches in 2000. The expansion in the number of branches offers evidence of continued demand for physical branch presence despite the technological advances of the past decade. Part of the increase in total branches can be explained by innovations in branch location. For example, branches located inside retail stores, so-called in-store branches, have become very popular and have steadily increased over the past decade. In-store branch openings account for over 30 percent of new branch openings from 2000 through 2010.

Tables 4 and 5 describe the types of transactions among the different charter types. Table 4 shows the number of mergers, as well as the mean, median, and total amount of assets, deposits, and offices for transactions involving different types of banking institutions. In these Tables, banks are commercial banks, and thrifts include savings and loans associations, savings banks, and industrial banks. Bank-to-bank transactions accounted for almost 78 percent of deals. Bank acquisition of thrifts account for almost 10 percent of deals, and thrift acquisitions (of either bank or thrift) accounted for another 12 percent of deals. Bank acquisitions of other banks represent the largest portion of acquired assets, deposits, and offices: 74 percent of target assets, 76 percent of target deposits, and 76 percent of target offices. Median assets and deposits for

Composition effects occur as the basket of top institutions changes. The composition of the top institutions changes as institutions merge together or as new institutions become banking organizations. For example, a new institution was included into the top 10 institutions after Wells Fargo acquired Wachovia (both in top 10). Another example is when Goldman Sachs became a bank holding company and ranked in the top 10.

bank acquisitions of other banks were \$125 million and \$107 million, respectively. The median assets and deposits of thrifts acquired by banks were higher at \$227 million and \$167 million, respectively.

Table 5 describes mergers by depository institution type from 2000 through 2010. Bank acquisitions of other banks averaged 170 per year, whereas bank-to-thrift and thrift-to-thrift mergers averaged about 22 and 10 per year, respectively. The preponderance of commercial bank mergers reflects the relatively large number of commercial banks.²⁴

Merger Activity by Institution Size

Chart 2 shows mergers by the size of the acquirer and target, defined as large (more than \$30 billion in assets), medium (\$1 billion to \$30 billion), and small (less than \$1 billion).²⁵ The first blue columns represent deals where the target assets measure the size of the deal. The second red column measures deal size by combined assets of target and acquirer. In terms of target assets, the greatest share of merger activity involved the acquisition of small institutions by either a small or medium-sized institution. These two categories accounted for over 89 percent of all mergers between 2000 and 2010. Transactions involving the largest institutions accounted for less than 1 percent of all transactions but over 50 percent of acquired assets in most years. In 2008, acquisitions by large institutions accounted for over 95 percent of acquired assets. This finding is not surprising as the largest and third largest mergers of the past decade occurred in 2008.

Largest Mergers in Recent Years

Table 6 displays the top 30 transactions from 2000 through 2010, ranked by acquired deposits.²⁶ The largest transaction to date occurred during the financial crisis: Wells Fargo's acquisition of Wachovia. Four of the top 10 transactions were directly related to the financial crisis; in each of

²⁴ Thrifts represent about 16 percent of total institutions.

²⁵ Using December 31, 2010 data, large institutions with greater than \$30 billion in assets would include approximately the top 40 institutions in the United States.

²⁶ Dollar values are all in 2009 dollars.

these transactions, the acquired institutions were in serious financial distress, though only one transaction involved FDIC support.²⁷

The Riegle–Neal Act prohibits the Federal Reserve from approving any merger application where the transaction would result in the acquirer controlling more than 10 percent of the total deposits of insured depository institutions in the United States.²⁸ In recent years, the 10 percent national deposit cap has become more relevant as several institutions approached or exceeded the cap. The Dodd–Frank Act introduced a new 10 percent liability cap in addition to the 10 percent deposit cap. The effects of the new cap on merger activity are unknown at this point.²⁹

Of the top 30 merger transactions, only 2 were bound by or came close to the 10 percent national deposit cap. One transaction involved Bank of America, which has been consistently at or above the cap during the past 5 years, and the other transaction involved two of the top five institutions—Wells Fargo and Wachovia—for which the pro forma national deposit share reached 9.97 percent. Currently, three institutions are near or above the deposit cap: Bank of America (12.04 percent), Wells Fargo (9.78 percent), and J.P. Morgan Chase (9.07 percent).

III. Local Market and State Trends

In banking antitrust, most concerns arise from competition in local banking markets. Retail banking and small business banking product markets (broadly defined) are still geographically local in nature. The next Tables describe how local banking markets have been affected by bank merger activity and what type of banking markets have experienced significant banking mergers. For the purposes of this analysis, we assume that banking markets are metropolitan statistical areas (MSA), micropolitan areas, and rural counties. We use 2004 MSA definitions. According to these market definitions, there are 369 MSA markets, 578 micropolitan markets, and 1,362 rural county markets. The last part of this section considers how banks might use mergers or acquisition to expand into other markets by considering the extent to which bank mergers cross state lines.

²⁷ The JPMorgan Chase acquisition of Washington Mutual was the only transaction that involved FDIC support.

²⁸ Acquisitions of banks with headquarters in the same state as the acquiring institution are exempt. Also, thrift acquisitions and failing banks are exempt. The Dodd–Frank Act removed the thrift exemption.

²⁹ For more information on the 10 percent liability cap, see the *Study and Recommendations Regarding Concentration Limits on Large Financial Companies* provided to the Financial Stability Oversight Council.

The Effect of Bank Mergers on Local Banking Markets

Table 7 describes mergers by type of banking market. During our sample period, all MSA markets experience a merger at some point, and 92 percent of micropolitan markets experience a merger, while 63 percent of rural markets experience a merger. The average number of mergers in a market over the sample period is 11 in MSA markets, 3 in micropolitan markets, and 1 in rural county markets. Median merger values do not differ significantly from the means, with 7 in MSA markets, 2 in micropolitan markets, and 1 in rural county markets.

Share per market measures the share of target deposits or of target offices involved in mergers. Over 14 percent of market deposits and offices are acquired annually, on average, with median values closer to 10 percent. Both the average and median percent of market deposits and offices acquired increase as market population decreases (from MSA to rural counties), even though the number of mergers is much greater in MSA markets than in rural markets. Rural markets typically have fewer institutions with greater market shares, so when a merger occurs in a rural market, it usually involves a larger share of market deposits.

Remedies to alleviate the competitive effects of merger applications are sometimes required. The main remedy for merger applications is the divestiture of branches in local markets where the competitive effects cannot be mitigated by other factors. Of the 2,399 mergers that occurred, approximately 101 transactions required divestitures in 159 markets before the Federal Reserve approved the transaction.³⁰

Next, it is important to see how merger activity affected local market concentration. Table 8 describes average Herfindahl–Hirschman Indices (HHI), average number of organizations, and average number of offices for MSA markets, micropolitan markets, and rural county markets. For the purposes of this exercise, thrift deposits are weighted at 50 percent.³¹ During the past decade, average local market concentration decreased in all types of local markets: MSA average concentration fell from 1,641 to 1,622, micropolitan concentration fell from 2,393 to

³⁰ The SNL Financial data do not note if a transaction involved any divestitures. The number of divestitures was obtained from data on Board Orders from 2000 through 2010. These data do not include any divestitures required by other bank regulators or by the Department of Justice.

³¹ In the FRB's standard structural analysis, thrifts are only given 50 percent weight because they do not provide all banking services. Typically, thrifts do not engage in business lending and services. In merger applications to the Federal Reserve, thrifts that provide all banking services are given 100 percent weight.

2,311, and rural concentration fell from 4,245 to 4,148. The mean number of institutions increased in all types of markets: The mean number of institutions increased from 48 to 54 in MSAs, from 9 to 10 in micropolitan, and from 5 to 6 in rural markets. Finally, the mean number of branches increased in MSA and micropolitan markets and remained constant in rural markets: In MSA markets, the mean number of branches increased from 493 to 568 branches; in micropolitan, from 24 to 25 branches; and in rural, it remained constant at 10 branches. Chart 3 describes the number of markets where target institutions have complete, partial, or no branch network overlap with the acquiring institution. Almost 18 percent of bank mergers involved institutions with 100 percent of overlap between acquirer and target institutions. Almost 70 percent of these mergers involved single market institutions. About 46 percent of mergers had some but not complete overlap and almost 36 percent of mergers had no overlap between acquiring and target institutions.

Table 9 describes the percent of population affected by bank mergers on an annual basis. It also describes the percent of population where at least 10 percent of deposits were acquired in a market on an annual basis. During the past decade, 24 to 40 percent of the population annually lived in a market where a bank merger occurred, an average of about 33 percent. MSA markets followed the same trend with 34 percent of the population, on average, with a range from about 25 to 41 percent. Micropolitan and rural population percentages affected by bank mergers were much lower, averaging about 11 percent and ranging from 5 to 21 percent annually.

Markets where at least 10 percent of the deposits were acquired affect less than 5 percent of the population in most years except for the years 2001, 2004, and 2008. As discussed earlier, a number of the largest mergers occurred in these years.

The Prevalence of Bank Mergers within or across State Lines

In addition to overlap in local banking markets, we also consider in-state and out-of-state acquisitions as a potential motivation for mergers and acquisitions. Hypothetically, banks could enter other states through mergers or acquisitions. State regulations of banks still vary and some barriers to entry still exist across state lines.³² One might posit that bank mergers may be motivated by a desire to expand across state lines. Banks could acquire banks in states where

³² See Rice and Johnson (2008).

they do not already have a branch presence in order to gain a foothold in the state for further expansion.³³ Table 10 describes how often acquisitions involve in-state or out-of-state acquirers on an annual basis. The data clearly show that mergers are not used primarily to expand into additional states. In every year of our sample, over 70 percent of acquisitions involve institutions that both have a presence in the same states.³⁴ Table 11 weights the in-state and out-of-state acquisitions by deposits or offices.³⁵ The outcome is the same looking at either deposits or offices: 96 percent of deposit-weighted transactions and 94 percent of office-weighted transactions involve an acquirer and target with a presence in the same state.

IV. Conclusion

Bank merger activity over the past decade has continued at a fairly steady pace. The recent financial crisis resulted in a decrease in the number of mergers and a shift in the types of mergers from traditional mergers or acquisitions to mainly acquisitions of failed or distressed institutions. The decade saw a dramatic increase in concentration of banking assets at the national level by the largest institutions. Even with that increase, around 7,000 institutions remain.

Merger activity should continue at a steady pace. During the past decade, most mergers and acquisitions occurred between small and medium-sized institutions with less than \$30 billion in assets. With around 7,000 institutions, of which 99 percent are small to medium sized, this trend should continue into the future. However, the new Dodd–Frank regulations will increase the regulatory hurdles for large institutions to complete a transaction, regardless of the size of the target.

³³ Some states require that a bank already have a branch presence in the state before it is able to build more branches in the state.

³⁴ In fact, entry follows the same pattern. Bank entry into new markets very rarely crosses state lines.

³⁵ Transactions cannot be weighted by assets for any geographic level less than national because assets are reported only at the institution level.

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Table 1: Acquired Assets, Deposits, and Offices 2000 to 2010

Year	Number of mergers	Assets				Deposits				Offices			
		Mean	Median	Amount	Industry %	Mean	Median	Amount	Industry %	Mean	Median	Amount	Industry %
ALL	2403	1,705,992	134,713	4,099,498,050	--	1,077,202	111,820	2,588,517,311	--	17	3	41,615	--
2000	257	703,853	121,363	180,890,307	2.7	382,664	103,228	98,344,720	2.3	11	4	2,837	3.3
2001	235	1,422,742	133,910	334,344,324	4.7	935,266	107,669	219,787,415	4.8	20	4	4,649	5.4
2002	204	733,747	110,640	149,684,286	1.9	427,982	97,353	87,308,313	1.8	9	3	1,747	2.0
2003	203	450,153	108,540	91,381,062	1.1	334,370	88,311	67,877,014	1.3	9	3	1,776	2.0
2004	259	3,158,784	155,809	818,124,982	8.9	1,886,919	134,596	488,711,932	8.6	33	4	8,496	9.5
2005	207	566,092	130,743	117,181,125	1.2	400,936	108,475	82,993,846	1.3	10	3	1,972	2.1
2006	256	1,230,822	132,041	315,090,507	3.0	734,649	110,206	188,070,266	2.8	11	3	2,857	3.0
2007	249	1,442,120	140,215	359,087,886	3.1	914,140	120,049	227,620,907	3.3	13	4	3,319	3.4
2008	195	7,028,747	109,740	1,370,605,745	11.1	438,738	92,305	855,540,691	11.4	50	3	9,670	9.8
2009	158	1,629,688	195,617	257,490,686	2.2	1,179,248	166,917	186,321,236	2.4	18	4	2,831	2.8
2010	180	586,762	170,898	105,617,140	0.9	477,450	149,056	85,940,971	1.1	8	3	1,461	1.5

Table 2.1: Acquirer and Target Comparison by Assets

Year	Mean			Median		
	Acquirer	Target	Ratio	Acquirer	Target	Ratio
ALL	14,864,079	1,705,992	39.7%	1,034,541	134,713	14.2%
2000	15,917,224	703,853	25.3%	1,029,038	121,363	13.2%
2001	10,221,220	1,422,742	36.5%	902,498	133,910	14.3%
2002	10,977,785	733,747	22.8%	778,875	110,640	13.9%
2003	9,102,179	450,153	23.2%	946,753	108,540	12.6%
2004	14,250,810	3,158,784	31.7%	1,347,064	155,809	15.4%
2005	9,124,718	566,092	30.6%	1,120,961	130,743	12.6%
2006	16,661,477	1,230,822	24.8%	1,263,804	132,041	13.3%
2007	22,755,425	1,442,120	34.3%	1,035,305	140,215	14.0%
2008	29,035,911	7,028,747	33.3%	599,481	109,740	20.0%
2009	13,924,181	1,629,688	114.1%	913,657	195,617	24.0%
2010	9,806,776	586,762	94.7%	1,556,374	170,898	11.7%

Table 2.2: Acquirer and Target Comparison by Deposits

Year	Mean			Median		
	Acquirer	Target	Ratio	Acquirer	Target	Ratio
ALL	9,216,422	1,077,202	43.1%	817,989	111,820	15.4%
2000	10,030,609	382,664	34.4%	826,490	103,228	14.0%
2001	6,112,398	935,266	38.0%	715,130	107,669	14.3%
2002	6,470,681	427,982	24.0%	628,923	97,353	15.6%
2003	5,883,324	334,370	24.4%	783,395	88,311	14.6%
2004	8,902,116	1,886,919	32.9%	954,246	134,596	16.1%
2005	5,358,886	400,936	28.5%	872,840	108,475	13.2%
2006	11,105,217	734,649	25.5%	982,227	110,206	13.7%
2007	13,041,376	914,140	41.6%	817,989	120,049	15.5%
2008	17,185,413	4,387,388	35.6%	488,041	92,305	19.4%
2009	8,914,595	1,179,248	124.9%	697,212	166,917	25.5%
2010	7,520,062	477,450	99.9%	1,170,228	149,056	12.9%

Table 2.3: Acquirer and Target Comparison by Offices

Year	Mean			Median		
	Acquirer	Target	Ratio	Acquirer	Target	Ratio
ALL	144	17	63.0%	21	3	17.6%
2000	210	11	35.5%	22	4	19.5%
2001	121	20	85.8%	23	4	16.7%
2002	121	9	30.3%	19	3	17.6%
2003	111	9	33.1%	21	3	14.3%
2004	134	33	37.0%	24	4	20.0%
2005	79	10	132.8%	22	3	15.8%
2006	155	11	35.1%	21	3	14.7%
2007	169	13	37.8%	21	4	20.0%
2008	228	50	83.5%	14	3	25.0%
2009	148	18	142.8%	17	4	25.0%
2010	81	8	82.4%	23	3	14.8%

Table 3: Concentration of Assets and Deposits 2000 to 2010

Year	Percentage of Total Deposits			Percentage of Total Assets		
	Top 10	Top 50	Top 100	Top 10	Top 50	Top 100
2000	29.8	54.5	64.3	36.0	61.7	70.7
2001	33.5	56.6	65.4	38.5	62.8	71.2
2002	34.2	57.3	65.7	39.4	63.3	71.6
2003	34.3	57.4	66.0	39.7	63.3	71.8
2004	39.1	60.4	68.1	43.7	66.1	73.8
2005	38.8	61	68.6	43.2	66.5	74.2
2006	39.6	61.8	69.6	45.1	68.0	75.3
2007	40.5	63.3	70.7	46.8	70.2	76.8
2008	43.4	65.7	72.1	50.9	72.0	77.8
2009	44.8	66.1	72.1	49.8	71.3	76.9
2010	45.6	66.6	72.9	50.1	71.6	77.5

Table 4: Pooled Acquired Assets, Deposits, and Offices by Acquirer Type 2000 to 2010

Acquirer type	Target type	Number of mergers	Assets				Deposits				Offices			
			Mean	Median	Amount	% of total	Mean	Median	Amount	% of total	Mean	Median	Amount	% of total
ALL	ALL	2403	1,705,992	134,713	4,099,498,050	100	1,077,202	111,820	2,588,517,311	100	17	3	41,615	100
BANK	BANK	1874	1,618,683	124,943	3,033,411,277	74	1,046,762	106,720	1,961,631,224	76	17	3	31,698	76
BANK	THRIFT	245	3,378,906	227,827	827,831,897	20	1,934,930	166,925	474,057,867	18	29	5	7,066	17
THRIFT	BANK	112	580,772	152,388	65,046,489	2	450,812	131,904	50,490,938	2	9	4	1,008	2
THRIFT	THRIFT	172	1,007,026	174,629	173,208,387	4	594,984	124,335	102,337,282	4	11	4	1,843	4

Table 5: Bank Mergers by Type Broken Out by Year

Year	Total Mergers	Bank–Bank	Bank–Thrift	Thrift–Bank	Thrift–Thrift
ALL	2403	1874	245	112	172
2000	257	189	32	8	28
2001	235	183	24	9	19
2002	204	150	23	8	23
2003	203	148	22	13	20
2004	259	195	25	16	23
2005	207	157	22	13	15
2006	256	214	24	8	10
2007	249	200	20	14	15
2008	195	158	19	9	9
2009	158	131	18	7	2
2010	180	149	16	7	8

Table 6: Top 30 Deals by Target Assets 2000 to 2010 (\$000s)

Buyer	Target	Rank	Year	Target assets	Target deposits	Target offices
WELLS FARGO & COMPANY	WACHOVIA CORPORATION	1	2008	706,137,276	430,029,942	3367
J.P. MORGAN CHASE & CO.	BANK ONE CORPORATION	2	2004	375,146,701	170,160,145	1880
J.P. MORGAN CHASE & CO.	WASHINGTON MUTUAL, INC.	3	2008	329,974,652	182,409,135	2239
BANK OF AMERICA CORPORATION	FLEETBOSTON FINANCIAL CORPORATION	4	2004	211,690,609	149,911,597	1534
PNC FINANCIAL SERVICES GROUP, INC.	NATIONAL CITY CORPORATION	5	2008	139,835,067	84,633,240	1568
WACHOVIA CORPORATION	GOLDEN WEST FINANCIAL CORPORATION	6	2006	134,537,638	65,131,102	287
BANK OF AMERICA CORPORATION	LASALLE BANK CORPORATION	7	2007	127,146,381	60,616,782	406
FIRSTAR CORPORATION	U.S. BANCORP	8	2001	106,107,923	65,185,303	1090
FIRST UNION CORPORATION	WACHOVIA CORPORATION	9	2001	85,358,742	49,757,706	691
BANCO SANTANDER, S.A.	SOVEREIGN BANCORP, INC.	10	2009	78,293,203	48,685,250	748
CITIGROUP, INC.	GOLDEN STATE BANCORP INC.	11	2002	68,550,720	27,626,307	353
CHASE MANHATTAN CORPORATION (THE)	J.P. MORGAN & COMPANY, INCORPORATED	12	2000	66,643,568	6,598,477	4
WACHOVIA CORPORATION	SOUTHTRUST CORPORATION	13	2004	59,892,984	37,607,549	727
REGIONS FINANCIAL CORPORATION	AMSOUTH BANCORPORATION	14	2006	56,860,727	37,861,341	689
MITSUBISHI UFJ FINANCIAL GROUP, INC.	UNIONBANCAL CORPORATION	15	2008	54,794,172	41,214,629	342
TORONTO-DOMINION BANK	COMMERCE BANCORP, INC.	16	2008	52,717,231	48,361,916	476
ROYAL BANK OF SCOTLAND GROUP PLC	CHARTER ONE FINANCIAL, INC.	17	2004	49,289,202	31,856,960	684
FLEETBOSTON FINANCIAL CORPORATION	SUMMIT BANCORP	18	2001	49,158,520	33,733,502	511
BANK OF NEW YORK COMPANY, INC.	MELLON FINANCIAL CORPORATION	19	2007	40,753,621	23,254,118	46
REGIONS FINANCIAL CORPORATION	UNION PLANTERS CORPORATION	20	2004	36,305,225	26,773,649	711
BANCO BILBAO VIZCAYA ARGENTARIA, S.A.	COMPASS BANCSHARES, INC.	21	2007	35,952,113	24,403,298	421
WASHINGTON MUTUAL, INC.	DIME BANCORP, INCORPORATED	22	2002	33,903,731	16,248,518	125
TD BANK FINANCIAL GROUP	BANKNORTH GROUP, INC.	23	2005	31,993,620	21,767,675	412
WELLS FARGO & COMPANY	FIRST SECURITY CORPORATION	24	2000	29,464,513	16,003,988	339
SUNTRUST BANKS, INC.	NATIONAL COMMERCE FINANCIAL CORPORATION	25	2004	27,485,095	19,052,209	504
NORTH FORK BANCORPORATION, INC.	GREENPOINT FINANCIAL CORP.	26	2004	26,523,003	14,709,237	93
BB&T CORPORATION	COLONIAL BANK	27	2009	26,059,276	18,866,063	356
WASHINGTON MUTUAL, INC.	BANK UNITED CORPORATION	28	2001	22,959,211	9,885,113	156
SOVEREIGN BANCORP, INC.	INDEPENDENCE COMMUNITY BANK CORP.	29	2006	20,561,837	12,000,266	126
NATIONAL CITY CORPORATION	PROVIDENT FINANCIAL GROUP, INC.	30	2004	19,601,090	12,288,917	66

Table 7: Market Level Summary Stats from 2000 through 2010

	Market type			
	All	MSA	Micro	Rural
<u>Number of markets</u>				
Total	2309	369	578	1362
With mergers	1691	369	522	800
% w/ mergers	73.2	100.0	90.3	58.7
<u>Number of mergers per market</u>				
Mean	3.0	11.0	2.7	1.0
Median	1.0	7.0	2.0	1.0
Max	118.0	118.0	12.0	8.0
<u>Share per market (%)</u>				
Mean deposits	14.1	8.5	13.5	23.7
Median deposits	9.2	4.9	9.6	18.0
Mean offices	13.9	8.2	12.8	23.9
Median offices	10.0	5.9	10.0	19.2

Table 8: Summary Market Structure by Year

Year	MSA			Micro			Rural		
	HHI	Number of orgs.	Number of offices	HHI	Number of orgs.	Number of offices	HHI	Number of orgs.	Number of offices
ALL	1611	52	493	2348	9	24	4183	5	10
2000	1641	48	419	2393	9	23	4245	5	10
2001	1629	48	417	2384	9	23	4212	5	10
2002	1605	49	427	2385	9	23	4200	5	10
2003	1601	50	442	2378	9	23	4216	5	10
2004	1611	51	463	2356	9	23	4220	5	10
2005	1630	52	496	2353	9	24	4197	5	10
2006	1597	56	518	2322	9	24	4147	5	10
2007	1580	57	544	2318	10	24	4143	6	10
2008	1599	57	560	2320	10	25	4146	6	10
2009	1608	55	564	2306	10	25	4136	6	10
2010	1622	54	568	2311	10	25	4148	6	10

Table 9: Population Affected by Mergers

Year	Percent of U.S. population							
	Market with at least one target				Markets with at least 10% deposits acquired			
	All	MSA	Micro	Rural	All	MSA	Micro	Rural
ALL	32.7	33.6	11.1	9.9	5.7	5.7	5.2	6.6
2000	24.0	24.9	8.6	7.0	0.8	0.6	4.9	4.6
2001	32.6	33.4	14.4	13.0	6.1	6.0	9.1	9.5
2002	33.1	34.1	5.4	6.6	0.5	0.4	2.0	4.4
2003	32.9	33.9	7.7	9.0	1.1	1.0	1.9	5.6
2004	40.2	41.0	20.9	18.7	18.9	19.2	10.6	12.5
2005	33.8	34.4	14.1	11.8	0.5	0.3	4.3	7.1
2006	29.0	29.8	7.6	6.2	1.8	1.7	3.6	3.7
2007	29.1	30.0	9.1	8.3	6.6	6.7	4.1	5.5
2008	34.0	35.2	14.1	11.0	24.9	25.8	8.6	7.8
2009	40.2	41.4	7.5	6.2	1.0	0.9	2.7	4.1
2010	31.0	31.4	13.1	11.5	0.3	0.1	5.3	8.0

Table 10: Percent In-State and Out-of-State Acquisitions

Year	Mergers	In-state acquirer		Out-of-state acquirer	
		Mergers	% of total	Mergers	% of total
ALL	2403	1833	76.3	570	23.7
2000	257	199	77.4	58	22.6
2001	235	187	79.6	48	20.4
2002	204	160	78.4	44	21.6
2003	203	159	78.3	44	21.7
2004	259	185	71.4	74	28.6
2005	207	145	70.0	62	30.0
2006	256	195	76.2	61	23.8
2007	249	194	77.9	55	22.1
2008	195	158	81.0	37	19.0
2009	158	117	74.1	41	25.9
2010	180	134	74.4	46	25.6

Table 11: Percent In-State and Out-of-State Acquisitions Weighted by Deposits and Offices

Year	Acquired deposits					Acquired offices				
	Total	In-state acquirer		Out-of-state acquirer		Total	In-state acquirer		Out-of-state acquirer	
		Deposits	% of total	Deposits	% of total		Offices	% of total	Offices	% of total
ALL	2,588,517,311	2,471,853,956	95.5	116,663,355	4.5	41615	39,044	93.8	2,571	6.2
2000	98,344,720	91,997,404	93.5	6,347,316	6.5	2837	2,595	91.5	242	8.5
2001	219,787,415	207,173,219	94.3	12,614,196	5.7	4649	4,211	90.6	438	9.4
2002	87,308,313	68,757,197	78.8	18,551,116	21.2	1747	1,473	84.3	274	15.7
2003	67,877,014	62,460,785	92.0	5,416,229	8.0	1776	1,650	92.9	126	7.1
2004	488,711,932	479,605,591	98.1	9,106,341	1.9	8496	8,226	96.8	270	3.2
2005	82,993,846	74,607,139	89.9	8,386,707	10.1	1972	1,754	88.9	218	11.1
2006	188,070,266	181,282,706	96.4	6,787,560	3.6	2857	2,684	93.9	173	6.1
2007	227,620,907	218,540,393	96.0	9,080,514	4.0	3319	3,078	92.7	241	7.3
2008	855,540,691	849,591,083	99.3	5,949,608	0.7	9670	9,562	98.9	108	1.1
2009	186,321,236	165,793,419	89.0	20,527,817	11.0	2831	2,601	91.9	230	8.1
2010	85,940,971	72,045,020	83.8	13,895,951	16.2	1461	1,210	82.8	251	17.2

Chart 1: Banking Organization Total Asset Distribution

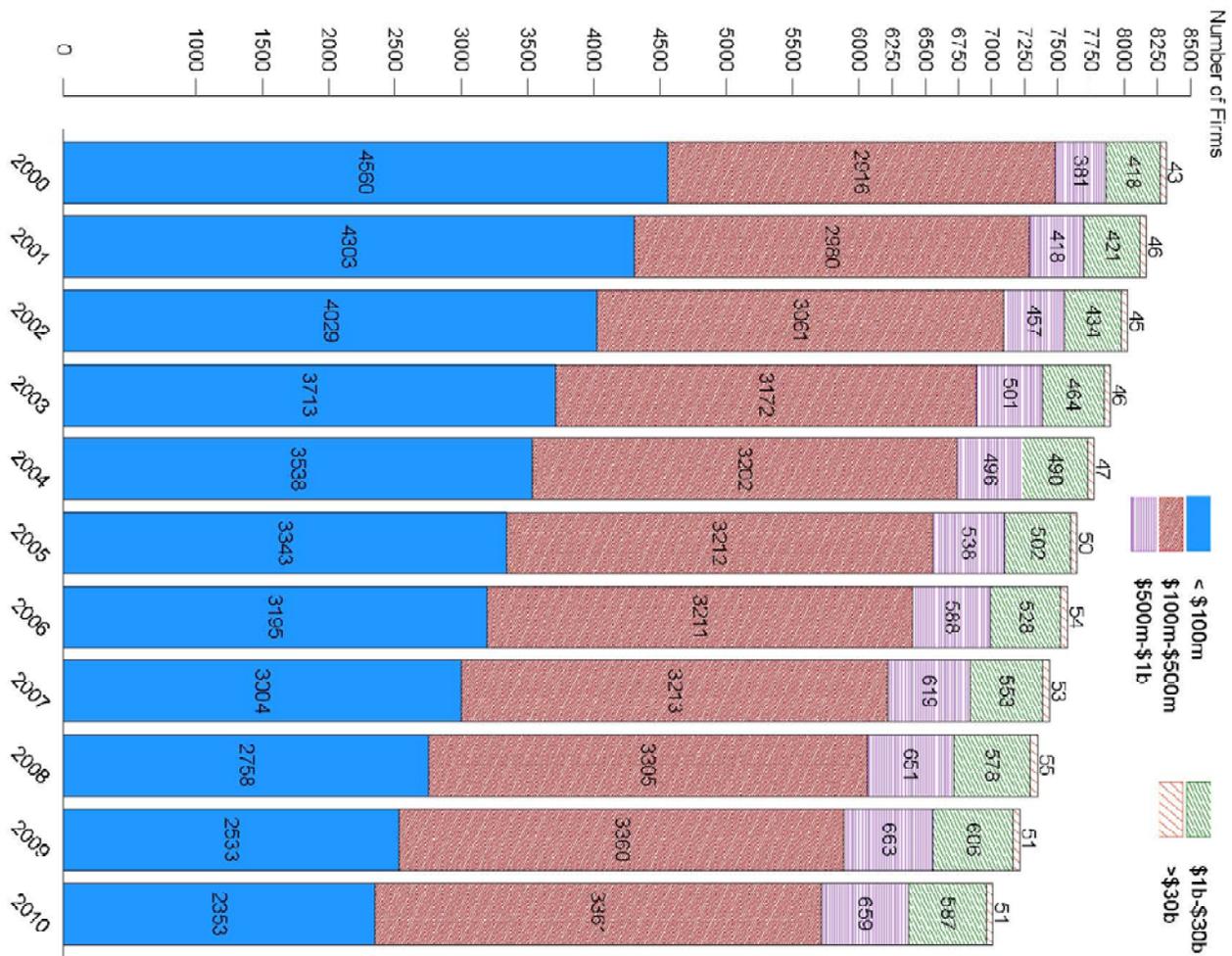


Chart 2: Deals by Assets Size Category

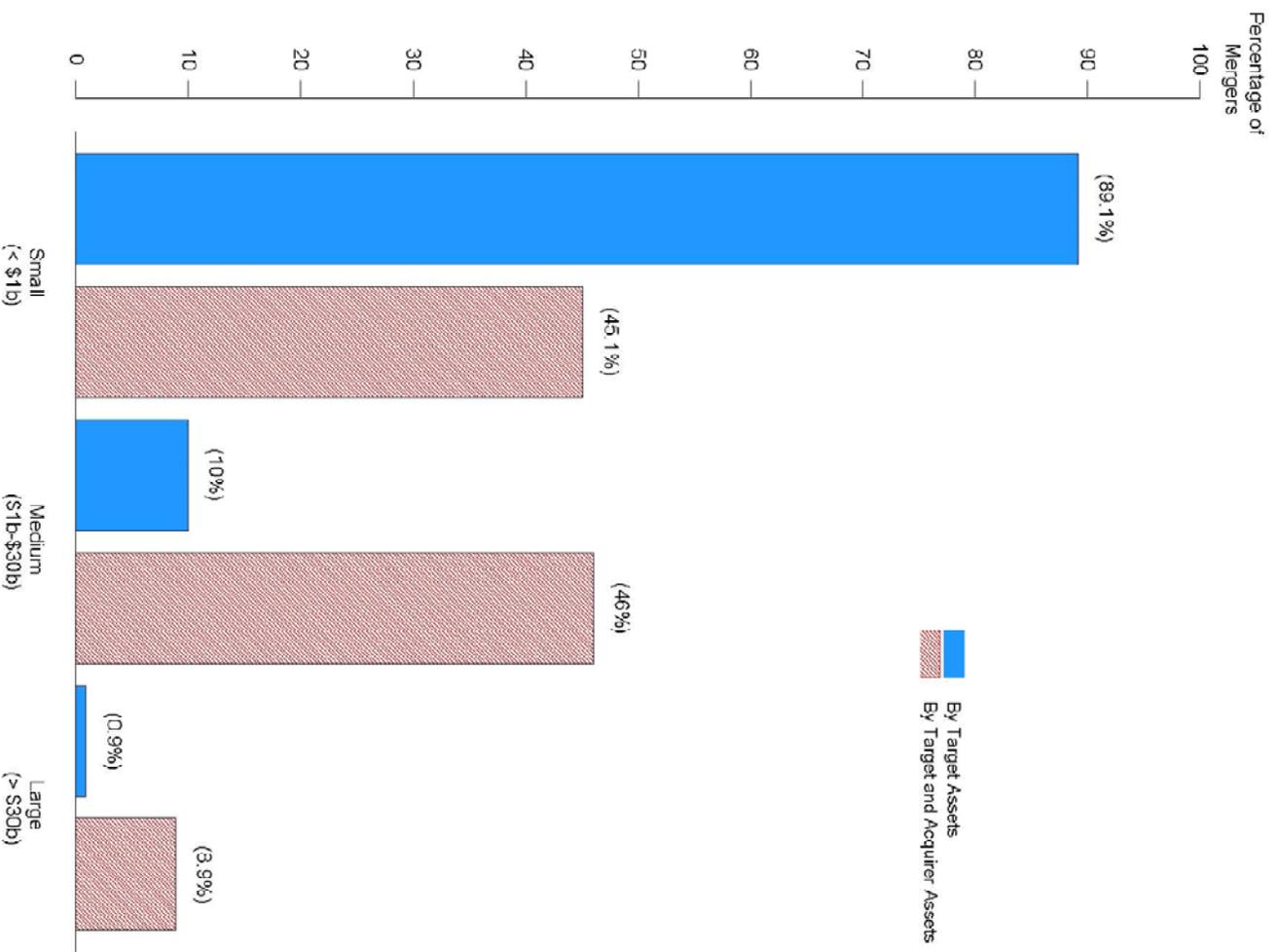


Chart 3: Market Overlap

