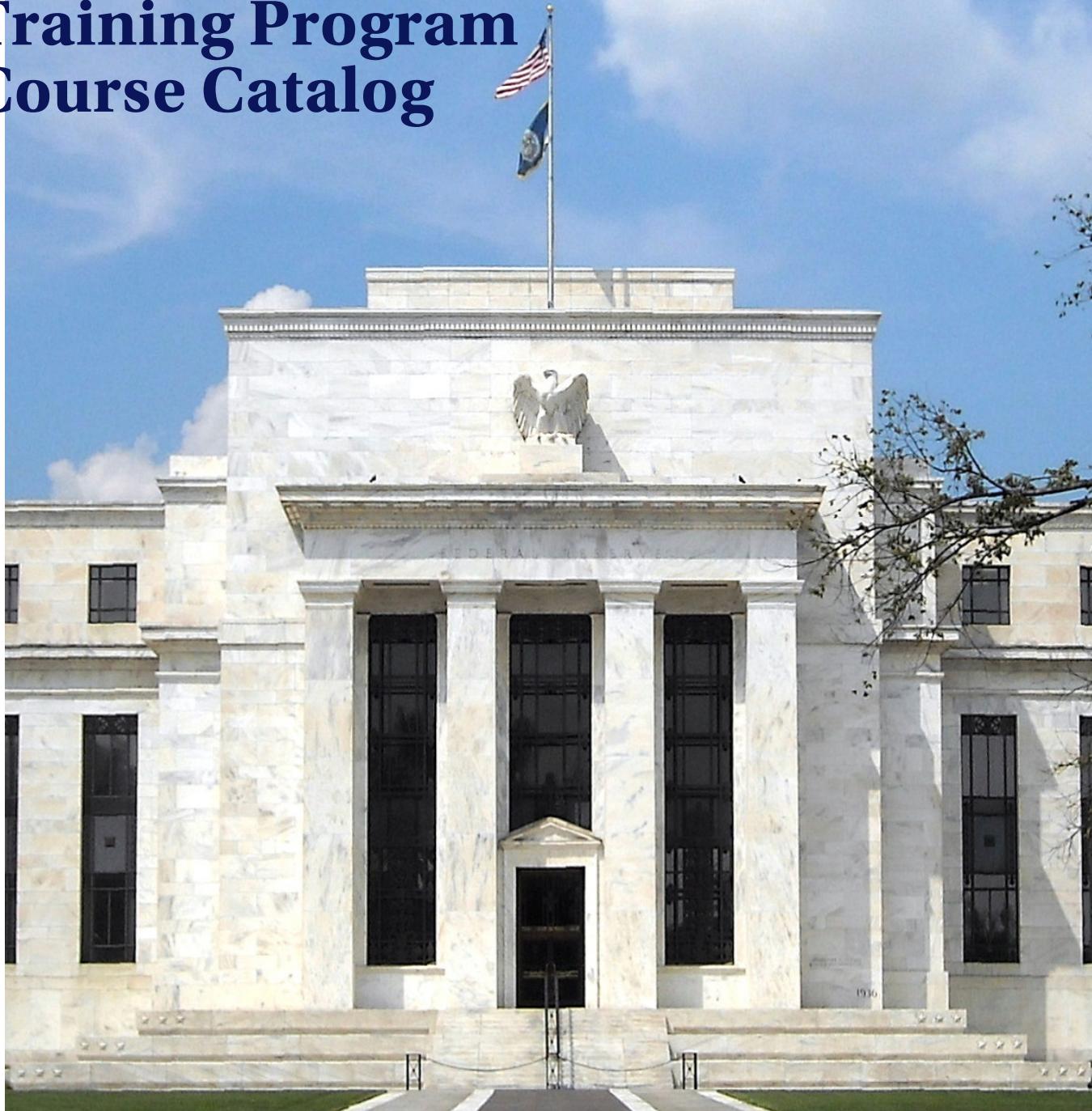


2017

International Training Program Course Catalog



FEDERAL RESERVE SYSTEM



— ♦ —

International Training and Assistance (ITA) programs were created in order to promote sound supervisory practices abroad and to foster strong bilateral and multilateral relationships with the central banks and bank supervisory authorities of other countries.

— ♦ —

Welcome Message

Dear Colleagues:

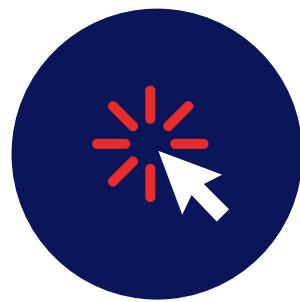
We are pleased to provide you with this catalog of supervisory training programs the Federal Reserve System will offer in 2017. These programs, designed for and offered exclusively to supervisory staff and officials from central banks and regulatory authorities from around the globe, provide a forum for participants to exchange views and draw lessons learned from practical experience.

Given the complexities of today's financial environment, the Federal Reserve System remains steadfast in its commitment to train bank supervisors in the fundamental elements of examination and supervision techniques. All of our training programs are instructed by seasoned subject-matter experts within the Federal Reserve System, who share their practical experience and knowledge on the most pressing supervisory issues by incorporating case studies, exercises, and group work. The use of highly experienced instructors and practical training approaches have been the hallmarks of our international training program since its inception over 25 years ago.

To the more than 160 countries that have participated in our international programs over the years, thank you for being wonderful partners in our exciting investment in human capital.



AMOL B. VAIDYA
*Program Manager
International Training and Assistance*



For the full schedule of courses,
registration procedures, and course
descriptions please visit our website at:

www.federalreserve.gov/bankinforeg/ita/about_ita.htm

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1. Overview

Introduction

It is our pleasure to provide you with this catalog of examiner training courses the Federal Reserve System will offer in 2017. The Federal Reserve's 2017 examiner training programs will be held in training facilities in Washington, D.C., as well as in the training facilities of the Federal Reserve Banks of New York, Miami, Chicago, and Richmond.

For general information about registration procedures, lodging, and other relevant information, please see our website. The International Training and Assistance (ITA) section's website, which includes a link to this complete catalog, can be accessed online at www.federalreserve.gov/bankinforeg/ita/about_ita.htm. *Please note, English proficiency is a requirement for all courses outlined in this catalog.*

The Federal Reserve is pleased to accommodate colleagues from supervisory authorities and central banks in its training programs on a space-available basis. As most classes fill up quickly, it is recommended that you submit an application or a request to enroll your staff as early as possible. We must ask that all enrollments be made at least six weeks before the start date of the class. **Enrollment for all classes closes 2 weeks before the start of a class.**

Prior to the start of the program, every participant registered in a Federal Reserve course will receive a participant letter that provides course details. Many courses contain some background reading material or pre-course work, which must be completed by the participant prior to the first day of class. Pre-course work is designed to bring each participant to a base level of knowledge, thereby enabling instructors to deliver information effectively and use class time efficiently. Registered participants will receive an e-mail containing the participant letter and local area information approximately six weeks before the start of a class.

Finally, we are pleased to celebrate the 30th anniversary of the joint World Bank/International Monetary Fund/Federal Reserve Board Seminar for Senior Bank Supervisors in 2017.

What's New

We are very pleased to announce newly available courses and other features to our international participants in 2017. Among them are

- Bank Operations Simulation at the Chicago Tech Lab,
- Risk Focused Supervision and Risk Assessment,
- Securities Broker–Dealer Course, and
- Trading Risk Management.

The FFIEC is accepting a limited number of international participants in the following additional courses:

- Agricultural Lending Seminar
- Commercial Real Estate Analysis for Financial Institution Examiners
- Fundamentals of Fraud Workshop
- Information Technology Conference

We take this opportunity to bring to the attention of our international participants a course offered in New York by the Federal Reserve Bank of New York: Central Banker Specialized Training Course in Supervision. To register or learn more about this training program, please visit www.newyorkfed.org/banking/trainingprograms.html.

Meet the Staff



AMOL B. VAIDYA

*Program Manager
International Training and Assistance*



MONICA CROSS

Curriculum Analyst



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*Supervisory Curriculum
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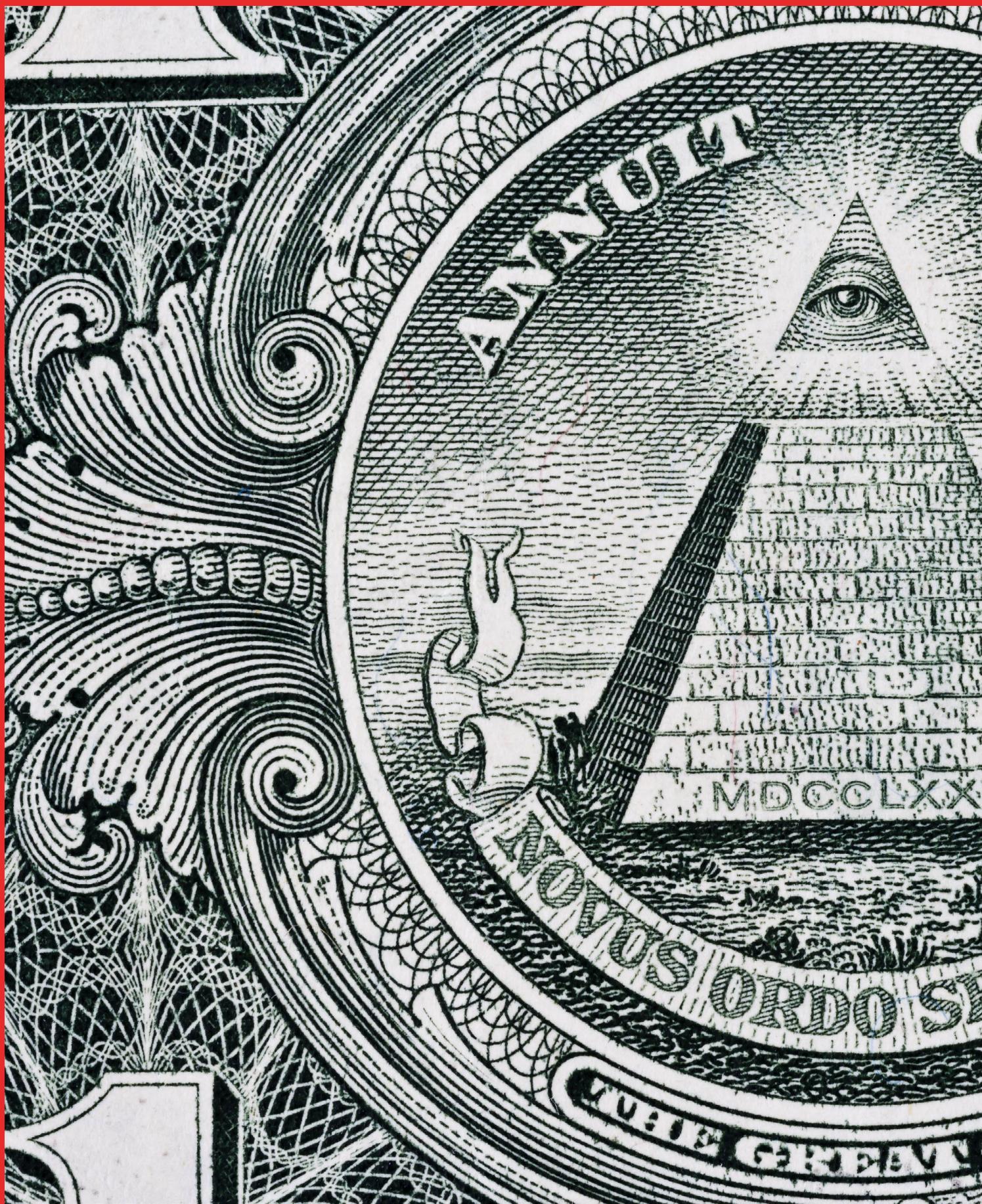
*Senior Supervisory
Financial Analyst*



All inquiries concerning the
Federal Reserve's International
Training and Assistance program
may be submitted to Ms. Maribeth Seraj:

BSRInternationaltraining@frb.gov

Mail Stop 1800
Board of Governors of the
Federal Reserve System
Washington, D.C. 20551



2.

Course

Information

THE FOLLOWING is a list of courses offered by the Federal Reserve System and other collaborating agencies, each accompanied by a brief description.

Additional course information about prerequisites and objectives, as well as registration procedures can be found on our website.

www.federalreserve.gov/bankinforeg/ita/about_ita.htm

Course Schedule

March 27–30	Real Estate Lending Seminar	Richmond, VA
May 8–12	◆ IT Supervisory Themes and Emerging Topics	Chicago, IL
May 15–19	◆ Information Security Vulnerability Management	Chicago, IL
May 22–25	New York Fed Central Banker Specialized Training Course in Supervision, spring session	New York, NY
May 31–June 2	✚ Conference on Policy Challenges for the Financial Sector	Washington, DC
June 5–9	Anti-Money Laundering Examination Seminar	New York, NY
June 12–15	● Financial Crimes Seminar	Arlington, VA
June 12–16	Trading Risk Management	New York, NY
June 19–23	Advanced Credit Risk Measurement and Management Seminar	Washington, DC
June 19–23	◆ E-Banking/Mobile Banking	Chicago, IL
June 26–30	● International Banking School	Arlington, VA
July 10–14	Bank Analysis and Examination School	Miami, FL
July 10–14	◆ Bank Operations Simulation	Chicago, IL
July 17–21	Consolidated Supervision and Risk Integration Seminar	Washington, DC
July 17–21	◆ Network Security	Chicago, IL

◆ S.T.R.E.A.M. /Technology Lab Courses

● Federal Financial Institutions Examination Council courses

✚ Joint World Bank / International Monetary Fund / Federal Reserve Board courses

Course Schedule

July 24–28	 Payments Systems and Risks	Chicago, IL
July 31–August 4	 Commercial Real Estate Analysis for Financial Institution Examiners	Arlington, VA
August 7–11	 Fundamentals of Fraud Workshop	Arlington, VA
August 8–10	 Information Technology Conference	Arlington, VA
August 14–17	 Payment Systems Risk Conference	Arlington, VA
August 14–18	Market Risk Analysis Seminar	Washington, DC
August 21–25	 IT Supervisory Themes and Emerging Topics	Chicago, IL
August 21–25	Risk Management and Internal Controls Seminar	Washington, DC
August 28–September 1	 Agricultural Lending	Arlington, VA
August 28–September 1	 Fundamentals of Fraud Workshop	Arlington, VA
September 11–14	 Financial Crimes Seminar	Arlington, VA
September 11–15	 Operating Systems	Chicago, IL
September 11–15	Risk Focused Supervision and Risk Assessment Seminar	Washington, DC
September 13–15	Options and Risk Management	Chicago, IL
September 25–29	Trading Risk Management	Washington, DC

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-  S.T.R.E.A.M. /Technology Lab Courses
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October 2–4	Securities Broker–Dealer Course	Washington, DC
October 2–6	● International Banking School	Arlington, VA
October 16–20	◆ Bank Operations Simulation	Chicago, IL
October 23–26	● Financial Crimes Seminar	Arlington, VA
October 23–26	New York Fed Central Banker Specialized Training Course in Supervision, fall session	New York, NY
October 23–26	Real Estate Lending Seminar	New York, NY
October 23–27	● Commercial Real Estate Analysis for Financial Institution Examiners	Arlington, VA
October 23–27	◆ Information Security Vulnerability Management	Chicago, IL
October 23–27	✚ Seminar for Senior Bank Supervisors from Emerging Economies	Washington, DC
October 30–November 3	◆ Payments Systems and Risks	Chicago, IL
December 11–15	● Agricultural Lending	Arlington, VA

Course Descriptions

Advanced Credit Risk Measurement and Management Seminar

This one-week seminar consists of a series of lectures and group exercises intended to provide participants with an overview of the advanced risk measurement and management systems banks employ to monitor credit risk. Lectures will address the estimation and calculation of the inputs into advanced credit risk measurement systems such as probability of default and loss-given default, portfolio management techniques, and the governance necessary to employ these advanced systems. Lectures will also focus on basic methods supervisors can employ to understand and evaluate the effectiveness of banks' implementation of these advanced credit risk management systems. Group work will take the form of a case study and give participants an opportunity to practice and reinforce the techniques discussed during the lectures.

● Agricultural Lending

This class will provide an overview of current trends in agricultural sectors and enhance skills in analyzing agricultural credits. Interactive case studies will be used to assist examiners with analyzing agricultural credits, including cash flow, and identifying any risk to the financial institution.

Anti-Money Laundering Examination Seminar

This course is designed to provide banking supervision staff with an understanding of the importance of reviewing the operational, legal, and reputational risks associated with money laundering and terrorist financing and their impact on the overall bank rating assessment. The course provides examiners with guidance on proper customer identification and due diligence procedures, counter-terrorist financing, and suspicious activity reporting. There are also presentations and discussions on assessing the money laundering risks associated with high-risk areas like foreign correspondent banking, wire transfers, private banking and prepaid cards, and other emerging payment systems. This course will also provide an overview of the USA PATRIOT Act, the general U.S. AML/CFT (anti-money laundering/combating the financing of terrorism) regulatory framework, and the FATF (Financial Action Task Force on Money Laundering) recommendations; it will present the U.S. experience and regulatory perspective on these topics. Case studies will be utilized to highlight and analyze key money laundering and terrorist financing risks in a bank's high-risk business areas.

Bank Analysis and Examination School

This is an intensive course based on risk management and analytical concepts that apply to all areas of supervision: examinations, inspections, surveillance, and applications. The program emphasizes risk-focused examination and its products as well as common analytical and supervisory themes and techniques.

◆ Bank Operations Simulation

This course provides participants with a simulated bank operations experience. Using an industry-standard general ledger system, participants receive training on fundamental bank operations and their key risks, risk-management principles, control activities, and red flags. The course includes lectures and hands-on practice with the major operational activities of a community bank, including teller and check operations, back office operations, investment and loan operations, and electronic payments systems (ACH, Remote Deposit Capture, and Wire Transfer). Participants experience bank management's perspective in managing operations, detecting misappropriations, and mitigating operational risk and control weaknesses. The participants also improve their understanding of examiner responsibilities by identifying issues and root causes that contribute to control weaknesses and increase operational risk.

● Commercial Real Estate Analysis for Financial Institution Examiners

This course provides in-depth analysis of risk in real estate lending. The course focus includes builder-developer and investor real estate credits, including lot development, residential construction, retail, multi-family, industrial, medical buildings, condo conversions, storage facilities, and office buildings. Emphasis includes various market characteristics, risks often missed by lenders, special issues related to the real estate cycle, proper loan structuring, and collateral evaluation. The class instruction is interactive and based on a facilitation style of teaching centered around case studies and exercises based on actual scenarios.

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- ◆ S.T.R.E.A.M. /Technology Lab Courses
 - Federal Financial Institutions Examination Council courses
 - ✚ Joint World Bank / International Monetary Fund / Federal Reserve Board courses
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Conference on Policy Challenges for the Financial Sector

The program aims to provide policymakers a forum for identifying, developing, and challenging responses to strategy and policy issues. It explores current policy issues, disseminates research in the financial sector, and creates awareness of financial sector issues discussed in international forums.

Presentations serve as a setting for extensive discussions and exchanges of experiences among the participants. Debates will encompass major economic, legal, and institutional strategies and policies that are necessary to ensure that appropriate regulatory and prudential safeguards are in place to support sound and sustainable economic growth. **Participation in this conference is by invitation only.**

Consolidated Supervision and Risk Integration Seminar

This 4-½-day seminar is an interactive workshop that includes lectures, discussion sessions, and small group case study work to provide participants with an overview of consolidated supervision analysis. Lectures will address the accounting concepts associated with business consolidation and the review of enterprise-risk management of important risk categories. Group work will take the form of a case study and give participants an opportunity to practice and reinforce the techniques discussed during the lectures. The curriculum recognizes that each participant arrives with unique risk-focused supervision experiences and examination skills. The seminar is intended to build on these experiences and skills to integrate various risk exposures into a consolidated assessment of a large banking organization. Participants will benefit by learning from the application of “real world” experience to a stylized case study.

◆ E-Banking/Mobile Banking

This course provides participants with a detailed understanding of the technologies and risks fundamental to electronic banking (e-banking) and mobile banking. Topics include technology and mobile financial service overview, common security threats and vulnerabilities, device authentication techniques, and web application testing. Hands-on demonstrations and exercises encompass website authenticity evaluation, vulnerability testing, and a Structured Query Language (SQL) injection vulnerability demonstration. Mitigating controls such as web-application testing, mobile device testing, and the Federal Financial Institutions Examination Council’s (FFIEC) strong authentication guidance are also covered.

● **Financial Crimes Seminar**

The Financial Crimes Seminar provides experienced examiners with a higher level of knowledge of fraudulent schemes and insider abuses. The seminar is designed to provide insight and information on a variety of current and emerging financial crime-related topics. Presenters may include staff from the U.S. Federal Bureau of Investigation, the Securities and Exchange Commission, the Financial Crimes Enforcement Network, the Department of Justice, and various regulatory agencies. Industry specialists, accountants, and attorneys may also serve as presenters.

Topics vary from year to year based on feedback from prior participants, regulatory changes, and discussions with an interagency development group.

● **Fundamentals of Fraud Workshop**

This course is designed to enhance participants' fraud knowledge, analytical skills, and ability to assess operational risk. The course is divided into five modules and centers on a case study involving a one-week, on-site examination of a mythical financial institution. Each module begins with PowerPoint presentations that introduce participants to basic fraud concepts, techniques for detecting fraud, and other knowledge required for completing the case study.

◆ **Information Security Vulnerability Management**

This course focuses on the operational aspects of information security vulnerability management. Topics include network and system monitoring, risk assessment and mitigation, patch management, and incident response. Hands-on exercises with penetration testing, vulnerability scanning, and patch management tools reinforce the necessity for bank IT managers to have an accurate asset inventory and risk assessment.

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- ◆ S.T.R.E.A.M. /Technology Lab Courses
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● **Information Technology Conference**

The Information Technology (IT) Conference is designed to update financial institution examiners on current and prospective developments in the area of IT, systems controls, and security. Speakers for this program are nationally recognized industry leaders and, occasionally, senior staff members from regulatory agencies.

● **International Banking School**

The FFIEC's International Banking School is a specialized course not intended for all bank examiners. Rather, it is designed for examiners who have supervisory responsibilities for regional or multinational banks that are actively engaged in international banking activities and for U.S. branches and agencies of foreign banks. This course is considered inappropriate for those who do not have international supervisory responsibilities.

◆ **IT Supervisory Themes and Emerging Topics**

This course is designed to highlight emerging topics in information technology in a condensed and discussion-oriented format. Topics include virtualization overview, virtualization work program, cloud computing, cloud computing vendor management, social media risks and controls, mobile banking and risk assessment, "bring your own device (BYOD)," the Federal Reserve's supervisory guidance letter #11-9 concerning authentication in an internet banking environment, and data leak prevention. The class modules are dynamically developed based on evolving IT operational risks and newfound IT exam issues. Therefore, each class may have different focus areas based on latest IT trends.

Market Risk Analysis Seminar

The Market Risk Analysis Seminar (MRAS) provides an overview of market risk management with respect to both the trading portfolio and overall balance sheet. The course also covers related topics including counterparty credit risk and liquidity risk management. MRAS introduces market risk metrics, such as value-at-risk (VaR), earnings at risk, and economic value of equity, and illustrates a proper risk-management framework, including policies, limits, and internal controls. The course is a combination of lectures on technical risk management topics and short case studies that apply the concepts studied. Fully qualified participants will not require any pre-course study, although background papers on various subjects are provided if participants wish to review basic concepts.

◆ Network Security

After reviewing attack vectors and network diagrams, this class provides a further look at network protocols and the OSI (Open Systems Interconnection) and Internet Models. Building on this knowledge, topics such as firewalls, intrusion detection, and security event monitoring are covered to relate and emphasize the necessity for proper device management. At the end of the course the gained knowledge will be used to assess weaknesses in controls during a live pen test lab and demonstration in a simulated banking environment.

New York Fed Central Banker Specialized Training Course in Supervision

The Federal Reserve Bank of New York offers a course on financial institution supervision. The course is designed for central bankers and international financial supervisory specialists. It provides an overview of how the Federal Reserve System carries out its supervisory responsibilities, emphasizing risk-focused supervision and key risk dimensions, including market, liquidity, operational, and credit. This course is offered in May and October. For more information about the Federal Reserve Bank of New York's training programs, including registration guidelines and course application forms, please visit www.newyorkfed.org/banking/trainingprograms.html. The Board of Governor's International Training and Assistance section does not register anyone for courses offered by the Federal Reserve Bank of New York.

◆ Operating Systems

This course focuses on the security capabilities and limitations of computer operating systems (OS), including network OS, virtual machines, mobile device operating systems, the Microsoft OS family (including Windows 2008/2012 server, Windows desktop management), the UNIX/Linux operating system family, and IBM's AS/OS/400. Hands-on exercises use virtualized or native environments. Class activities include reviewing security parameters and permissions on various platforms.

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- ◆ S.T.R.E.A.M. /Technology Lab Courses
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Options and Risk Management

This Chicago Board Options Exchange (CBOE) course is offered for experienced safety-and-soundness examiners who need a better understanding of how options are used for risk management. The Options Institute is the educational unit within CBOE that offers a 3-day seminar on how to use options for risk management. The seminar explains the role of options in modern portfolio management. The curriculum combines lectures, discussions, strategy workshops, and trading floor experience.

◆ Payments Systems and Risks

The goal of this five-day Payment Systems and Risks course is to introduce key components and key players in the payment domain, explain various channels, networks and systems in the electronic payment systems, discuss how to conduct risk-focused exams on these payment systems based on exam guidelines, and share insights on the future of payment evolution. It also gives participants hands-on training on the technology of Remote Deposit Capture (RDC) and demonstrates back office operation of money transfer in a simulated bank environment.

● Payment Systems Risk Conference

This conference offers an overview of wholesale and retail payment systems and identifies associated risks. The conference provides examiners knowledge that may be incorporated into the supervisory process. The conference also includes insight into emerging payment processes and technology and their impact on the financial industry.

Real Estate Lending Seminar

The Real Estate Lending Seminar (REL) is designed to provide a systematic approach to analyzing real estate acquisition, development, and construction lending facilities. This course reviews various types of real estate projects and the unique risks associated with each. Topics to be addressed include real estate underwriting standards, developer cash flow analysis, appraisals and appraisal policy guidelines, financing different types of real estate, real estate-related accounting issues, problem real estate loan management, classification standards and issues, and local economic conditions affecting real estate lending. REL is an interactive seminar, where participants are encouraged to share relevant experiences and contribute to classroom discussions and case studies.

Risk-Focused Supervision and Risk Assessment Seminar

This course is designed to enhance a participant's analytical and decision-making skills through lectures and group work that simulates actual examination activities. Lectures will cover four primary risk categories: credit, operations, market, and liquidity. Each risk category lecture will focus on the processes and techniques for developing a risk assessment in preparation for creating an examination scope and plan. During the group case study work, participants will use critical thinking skills to review institutional data, financial institution documents, and previous examination work papers and summary findings to identify and prioritize areas of risk and evaluate risk management processes. Participants will develop a written risk assessment that identifies strengths and weaknesses for the functional areas and assess the overall risk of the institution. As part of the functional review, participants will identify examination techniques to employ as part of the on-site examination.

Risk Management and Internal Controls Seminar

The course is designed to provide examiners with an understanding of the importance of internal controls and risk management in banks, and how the review of internal controls and risk management fits into the overall bank rating assessment. The course is also intended to give examiners guidance on assessing the risk management and internal control environment in key functions such as credit administration and investments, including trading operations, deposits, and payment systems risk.

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- ◆ S.T.R.E.A.M. /Technology Lab Courses
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Course Descriptions

Securities Broker-Dealer Course

This program provides an intensive analysis of the middle and back-office operation functions and requisite controls for U.S. broker-dealers and registered investment advisers (RIA). A detailed overview of these functional building-blocks encompasses the trade lifecycle process from order execution through trade clearance and settlement. Custody and control topics include a description of stock record, margin, stock loan, and asset services.

Participants will gain an understanding of the organizational infrastructure of a broker-dealer. The program content examines the interdependencies of operation functions among entities such as investment managers, broker-dealers, introducing and clearing firms, custodians, clearing houses, and depositories.

Case studies with an operational risk perspective will be used (e.g., MF Global, Peregrine Financial, Madoff, Société Générale, UBS). Participants will learn how these events, if not properly managed and reported, can have a negative impact on the firms, their customers, and counterparties.

Trading Risk Management

This is a 4½ day course that will equip examiners with the specialized skills necessary to assess the quality of trading book risk management. The course provides an overview of various traded products, their risk measurement (sensitivity measures), and how the liquidity characteristics and settlement processes differ across products. Participants will be introduced to trade cycles, trade execution issues, front office controls and market risk limits, middle office controls and valuation, and the back-office activities of verification and settlement.

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- ◆ S.T.R.E.A.M. /Technology Lab Courses
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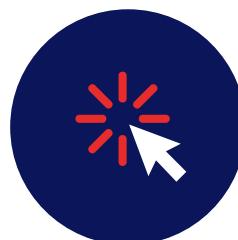
+ Seminar for Senior Bank Supervisors from Emerging Economies

Strong and effective bank supervision and prudential regulation are cornerstones of a healthy financial system. Agencies, such as the World Bank, the International Monetary Fund, and the Federal Reserve System, have strengthened bank supervision and prudential regulations by enacting changes based on experiences realized during different economic conditions. Traditionally, in most countries, highly specialized bank supervision and examination skills have been learned on the job, with only the largest, most developed countries having the resources to establish training departments and courses. Training, to the extent that it has been conducted in emerging economies, has been narrow in focus.

This seminar will attempt to overcome some of these shortcomings by bringing together a group of participants from a wide variety of countries. The program will focus on discussions of the principal policy issues facing bank supervisors in developing countries today. It will establish the linkages between financial system health and macroeconomic performance and the World Bank's general framework for financial sector reform. From these broader issues, the seminar will move to discussions concerning the causes of financial system distress and possible solutions, including problem bank resolution and bank restructuring.

World Bank and IMF staff, and a distinguished group of experts from the U.S. bank supervisory agencies, major international accounting firms, and elsewhere, will lead the discussions.

Participation in this seminar is by invitation only.



For the full schedule of courses,
registration procedures, and course
descriptions please visit our website at:

www.federalreserve.gov/bankinforeg/ita/about_ita.htm





Course Locations and Accommodations

The Federal Reserve does not make lodging arrangements for participants attending any of our catalog-listed programs. Therefore, participants are responsible for arranging their own lodging accommodations. For those attending the joint World Bank/International Monetary Fund/Federal Reserve "Seminar for Senior Bank Supervisors from Emerging Economies" and the "Conference on Policy Challenges for the Financial Sector" only, seminar organizers will secure blocks of rooms at select area hotels. It will be up to the participants to make their own reservations with these hotels and provide a credit card guarantee.

We recommend you book your stay early to ensure the best selection of hotel rooms and rates. The average duration of programs is one week, but be sure to check the full course schedule online for dates and locations. Visit us at www.federalreserve.gov/bankinginforeg/ita/about_ita.htm.



Please visit our website for the full
schedule of courses, registration
procedures, and course descriptions:



Board of Governors of the Federal Reserve System

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